November	r 30, 2007	,					
Committed							
			lar	ned	_		Actual
Activity/Milestone	Start	Finish		Start	Finish	1	Joint
FTR Alignment		vest ISO			PJM		Finish
JCM Lead	L	Skiba			Bresler		
Business Area Owner		3/28/06			lone		2/20/20
Analyze Product Stakeholder review	1/17/06 4/1/06	9/30/06	` `		-		3/28/06 9/12/06
Submit filing to FERC	1/29/07	1/29/07	· •	-	-		1/29/07
Develop Business Rules for Implementation	3/12/07	3/30/07	~	-	-		3/30/07
Finalize Functional Requirements	4/2/07	4/27/07	>	-	-		4/27/07
Capital Project Approval Process	5/15/07	8/31/07	>	-	-		9/5/07
Design and Development	4/2/07	12/17/07		-	-		
Build and Test	9/19/07	2/5/08		-	-		
Initial ARR Registration	8/1/07	11/30/07		-	-		
Update Processes/Procedures	5/15/07	12/19/07		-	-		
Customer Training	6/1/07	2/1/08		-			
Cutover to Production - Phase 1	12/3/07	12/5/07		-	-		
Cutover to Production - Phase 2	2/6/08	2/8/08		-	-		
OR and RSG Alignment	Midw	est ISO			PJM		Finish
JCM Lead	MR	obinson		S.E	Bresler		
Business Area Owner	Wilk	, , , , , , , , , , , , , , , , , , ,		N	lone		
Analyze Product	1/17/06	3/28/06	>	-	-		3/28/06
Stakeholder Review	tbd	tbd		-	-		
Develop System Requirements	tbd	tbd		-	-		
Modify Applications	tbd	tbd		-	-		
Conduct Testing	tbd	tbd		-	-		
Implement Changes	tbd	tbd		-	-		
Relaxation of Constraints	Midw	est ISO			PJM		Finish
JCM Lead		T.Mallinger S.Bresler					
Business Area Owner	P.(Gribik			lartung		2/21/22
Business Area Owner Technical Software Design Document	P. 0 5/1/06	Gribik 7/1/06	~	5/1/06	7/1/06	Ÿ	6/21/06
Business Area Owner Technical Software Design Document Obtain Estimates from Vendor	5/1/06 7/1/06	7/1/06 7/1/06	√	5/1/06 7/1/06	7/1/06 7/1/06	~	8/1/06
Business Area Owner Technical Software Design Document Obtain Estimates from Vendor Detail Design	5/1/06 7/1/06 6/11/07	7/1/06 7/1/06 9/10/07	√	5/1/06 7/1/06 6/1/07	7/1/06 7/1/06 7/25/07	> >	
Business Area Owner Technical Software Design Document Obtain Estimates from Vendor	5/1/06 7/1/06	7/1/06 7/1/06 7/1/06 9/10/07 1/15/08	~ ~	5/1/06 7/1/06 6/1/07 9/1/07	7/1/06 7/1/06	~	8/1/06
Business Area Owner Technical Software Design Document Obtain Estimates from Vendor Detail Design	5/1/06 7/1/06 6/11/07	7/1/06 7/1/06 9/10/07	~	5/1/06 7/1/06 6/1/07	7/1/06 7/1/06 7/25/07	~	8/1/06
Business Area Owner Technical Software Design Document Obtain Estimates from Vendor Detail Design Modify Applications Conduct Testing System Cutover	5/1/06 7/1/06 6/11/07 7/16/07 1/15/08 6/1/08	7/1/06 7/1/06 9/10/07 1/15/08 2/28/08 6/1/08	~	5/1/06 7/1/06 6/1/07 9/1/07 11/12/07 6/1/08	7/1/06 7/1/06 7/1/06 7/25/07 11/9/07 12/7/07 6/1/08	~	8/1/06 7/27/06
Business Area Owner Technical Software Design Document Obtain Estimates from Vendor Detail Design Modify Applications Conduct Testing System Cutover Black Start and Restoration	5/1/06 7/1/06 6/11/07 7/16/07 1/15/08 6/1/08	7/1/06 7/1/06 9/10/07 1/15/08 2/28/08 6/1/08	· ·	5/1/06 7/1/06 6/1/07 9/1/07 11/12/07 6/1/08	7/1/06 7/1/06 7/25/07 11/9/07 12/7/07 6/1/08	~	8/1/06
Business Area Owner Technical Software Design Document Obtain Estimates from Vendor Detail Design Modify Applications Conduct Testing System Cutover Black Start and Restoration JCM Lead	5/1/06 7/1/06 6/11/07 7/16/07 1/15/08 6/1/08 Midw	7/1/06 7/1/06 9/10/07 1/15/08 2/28/08 6/1/08 /est ISO Skiba	· ·	5/1/06 7/1/06 6/1/07 9/1/07 11/12/07 6/1/08	7/1/06 7/1/06 7/25/07 11/9/07 12/7/07 6/1/08 PJM	~	8/1/06 7/27/06
Business Area Owner Technical Software Design Document Obtain Estimates from Vendor Detail Design Modify Applications Conduct Testing System Cutover Black Start and Restoration JCM Lead Business Area Owner	P.0 5/1/06 7/1/06 6/11/07 7/16/07 1/15/08 6/1/08 Midw E.:	7/1/06 7/1/06 9/10/07 1/15/08 2/28/08 6/1/08 /est ISO Skiba subakti	✓✓	5/1/06 7/1/06 6/1/07 9/1/07 11/12/07 6/1/08	7/1/06 7/1/06 7/25/07 11/9/07 12/7/07 6/1/08	~	8/1/06 7/27/06
Business Area Owner Technical Software Design Document Obtain Estimates from Vendor Detail Design Modify Applications Conduct Testing System Cutover Black Start and Restoration JCM Lead Business Area Owner Midwest ISO Black Start/Restoration Technical White Paper	P.0 5/1/06 7/1/06 6/11/07 7/16/07 1/15/08 6/1/08 Midw E D.S 4/11/06	7/1/06 7/1/06 9/10/07 1/15/08 2/28/08 6/1/08 Vest ISO Skiba Subakti 11/29/06	\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	5/1/06 7/1/06 6/1/07 9/1/07 11/12/07 6/1/08	7/1/06 7/1/06 7/25/07 11/9/07 12/7/07 6/1/08 PJM	~	8/1/06 7/27/06
Business Area Owner Technical Software Design Document Obtain Estimates from Vendor Detail Design Modify Applications Conduct Testing System Cutover Black Start and Restoration JCM Lead Business Area Owner Midwest ISO Black Start/Restoration Technical White Paper Determine Tariff, Regulatory, Reliability Issues	9.0 5/1/06 7/1/06 6/11/07 7/16/07 1/15/08 6/1/08 Midw E.: D.S 4/11/06	7/1/06 7/1/06 9/10/07 1/15/08 2/28/08 6/1/08 /est ISO Skiba subakti 11/29/06 5/31/07	\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	5/1/06 7/1/06 6/1/07 9/1/07 11/12/07 6/1/08	7/1/06 7/1/06 7/25/07 11/9/07 12/7/07 6/1/08 PJM	~	8/1/06 7/27/06
Business Area Owner Technical Software Design Document Obtain Estimates from Vendor Detail Design Modify Applications Conduct Testing System Cutover Black Start and Restoration JCM Lead Business Area Owner Midwest ISO Black Start/Restoration Technical White Paper Determine Tariff, Regulatory, Reliability Issues Obtain Midwest ISO Stakeholder Approval to Proceed	P.0 5/1/06 7/1/06 6/11/07 7/16/07 1/15/08 6/1/08 Midw E.: D.S 4/11/06 5/1/07	7/1/06 7/1/06 9/10/07 1/15/08 2/28/08 6/1/08 /est ISO Skiba ubakti 11/29/06 5/31/07 7/10/07	· · · · · · · · · · · · · · · · · · ·	5/1/06 7/1/06 6/1/07 9/1/07 11/12/07 6/1/08	7/1/06 7/1/06 7/25/07 11/9/07 12/7/07 6/1/08 PJM	~	8/1/06 7/27/06
Business Area Owner Technical Software Design Document Obtain Estimates from Vendor Detail Design Modify Applications Conduct Testing System Cutover Black Start and Restoration JCM Lead Business Area Owner Midwest ISO Black Start/Restoration Technical White Paper Determine Tariff, Regulatory, Reliability Issues Obtain Midwest ISO Stakeholder Approval to Proceed Compare Midwest ISO and PJM Processes	P.0 5/1/06 7/1/06 6/11/07 7/16/07 1/15/08 6/1/08 Midw E.: D.S 4/11/06 5/1/07 7/10/07	7/1/06 7/1/06 9/10/07 1/15/08 2/28/08 6/1/08 rest ISO Skiba subakti 11/29/06 5/31/07 7/10/07	· · · · · · · · · · · · · · · · · · ·	5/1/06 7/1/06 6/1/07 9/1/07 11/12/07 6/1/08	7/1/06 7/1/06 7/25/07 11/9/07 12/7/07 6/1/08 PJM	~	8/1/06 7/27/06
Business Area Owner Technical Software Design Document Obtain Estimates from Vendor Detail Design Modify Applications Conduct Testing System Cutover Black Start and Restoration JCM Lead Business Area Owner Midwest ISO Black Start/Restoration Technical White Paper Determine Tariff, Regulatory, Reliability Issues Obtain Midwest ISO Stakeholder Approval to Proceed Compare Midwest ISO and PJM Processes Midwest ISO Black Start/Restoration Tariff Development	P.0 5/1/06 7/1/06 6/11/07 7/16/07 1/15/08 6/1/08 Midw E.: D.S 4/11/06 5/1/07 7/10/07 7/10/07	7/1/06 7/1/06 9/10/07 1/15/08 2/28/08 6/1/08 /est ISO Skiba subakti 11/29/06 5/31/07 7/10/07 8/31/07	\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	5/1/06 7/1/06 6/1/07 9/1/07 11/12/07 6/1/08	7/1/06 7/1/06 7/25/07 11/9/07 12/7/07 6/1/08 PJM	~	8/1/06 7/27/06
Business Area Owner Technical Software Design Document Obtain Estimates from Vendor Detail Design Modify Applications Conduct Testing System Cutover Black Start and Restoration JCM Lead Business Area Owner Midwest ISO Black Start/Restoration Technical White Paper Determine Tariff, Regulatory, Reliability Issues Obtain Midwest ISO Stakeholder Approval to Proceed Compare Midwest ISO and PJM Processes Midwest ISO Black Start/Restoration Tariff Development Make Appropriate Regulatory Filings	P.0 5/1/06 7/1/06 6/11/07 7/16/07 1/15/08 6/1/08 Midw E.: D.S 4/11/06 5/1/07 7/10/07 7/10/07 7/10/07	7/1/06 7/1/06 9/10/07 1/15/08 2/28/08 6/1/08 /est ISO Skiba Jubakti 11/29/06 5/31/07 7/10/07 8/31/07 1/31/08 2/28/08	· · · · · · · · · · · · · · · · · · ·	5/1/06 7/1/06 6/1/07 9/1/07 11/12/07 6/1/08	7/1/06 7/1/06 7/25/07 11/9/07 12/7/07 6/1/08 PJM	~	8/1/06 7/27/06
Business Area Owner Technical Software Design Document Obtain Estimates from Vendor Detail Design Modify Applications Conduct Testing System Cutover Black Start and Restoration JCM Lead Business Area Owner Midwest ISO Black Start/Restoration Technical White Paper Determine Tariff, Regulatory, Reliability Issues Obtain Midwest ISO Stakeholder Approval to Proceed Compare Midwest ISO and PJM Processes Midwest ISO Black Start/Restoration Tariff Development Make Appropriate Regulatory Filings Modify Policies, Procedures, Applications, Systems	P.0 5/1/06 7/1/06 6/11/07 7/16/07 1/15/08 6/1/08 Midw E.: D.S 4/11/06 5/1/07 7/10/07 7/10/07 2/1/08 3/1/08	7/1/06 7/1/06 9/10/07 1/15/08 2/28/08 6/1/08 8/est ISO Skiba subakti 11/29/06 5/31/07 7/10/07 8/31/07 1/31/08 2/28/08 5/1/08	· · · · · · · · · · · · · · · · · · ·	5/1/06 7/1/06 6/1/07 9/1/07 11/12/07 6/1/08	7/1/06 7/1/06 7/25/07 11/9/07 12/7/07 6/1/08 PJM	~	8/1/06 7/27/06
Business Area Owner Technical Software Design Document Obtain Estimates from Vendor Detail Design Modify Applications Conduct Testing System Cutover Black Start and Restoration JCM Lead Business Area Owner Midwest ISO Black Start/Restoration Technical White Paper Determine Tariff, Regulatory, Reliability Issues Obtain Midwest ISO Stakeholder Approval to Proceed Compare Midwest ISO and PJM Processes Midwest ISO Black Start/Restoration Tariff Development Make Appropriate Regulatory Filings Modify Policies, Procedures, Applications, Systems Provide Training and Implement Changes	P.0 5/1/06 7/1/06 6/11/07 7/16/07 1/15/08 6/1/08 Midw E.: D.S 4/11/06 5/1/07 7/10/07 7/10/07 2/1/08 3/1/08	Gribik 7/1/06 7/1/06 9/10/07 1/15/08 2/28/08 6/1/08 6/1/08 Skiba Gubakti 11/29/06 5/31/07 7/10/07 8/31/07 1/31/08 2/28/08 5/1/08 7/1/08		5/1/06 7/1/06 6/1/07 9/1/07 11/12/07 6/1/08	7/1/06 7/1/06 7/1/06 7/25/07 11/9/07 12/7/07 6/1/08 PJM Advena Caven	~	8/1/06 7/27/06 Finish
Business Area Owner Technical Software Design Document Obtain Estimates from Vendor Detail Design Modify Applications Conduct Testing System Cutover Black Start and Restoration JCM Lead Business Area Owner Midwest ISO Black Start/Restoration Technical White Paper Determine Tariff, Regulatory, Reliability Issues Obtain Midwest ISO Stakeholder Approval to Proceed Compare Midwest ISO and PJM Processes Midwest ISO Black Start/Restoration Tariff Development Make Appropriate Regulatory Filings Modify Policies, Procedures, Applications, Systems Provide Training and Implement Changes Central Location to View Both Ramp Viewers	P.0 5/1/06 7/1/06 6/11/07 7/16/07 1/15/08 6/1/08 Midw E. D.S 4/11/06 5/1/07 7/10/07 7/10/07 7/10/07 2/1/08 3/1/08 Midw Midw	Gribik 7/1/06 7/1/06 9/10/07 1/15/08 2/28/08 6/1/08 Gest ISO Skiba Gubakti 11/29/06 5/31/07 7/10/07 8/31/07 1/31/08 2/28/08 5/1/08 7/1/08 Vest ISO	· · · · · · · · · · · · · · · · · · ·	5/1/06 7/1/06 6/1/07 9/1/07 11/12/07 6/1/08	7/1/06 7/1/06 7/1/06 7/25/07 11/9/07 12/7/07 6/1/08 PJM Advena Caven	~	8/1/06 7/27/06
Business Area Owner Technical Software Design Document Obtain Estimates from Vendor Detail Design Modify Applications Conduct Testing System Cutover Black Start and Restoration JCM Lead Business Area Owner Midwest ISO Black Start/Restoration Technical White Paper Determine Tariff, Regulatory, Reliability Issues Obtain Midwest ISO Stakeholder Approval to Proceed Compare Midwest ISO and PJM Processes Midwest ISO Black Start/Restoration Tariff Development Make Appropriate Regulatory Filings Modify Policies, Procedures, Applications, Systems Provide Training and Implement Changes Central Location to View Both Ramp Viewers JCM Lead	P.0 5/1/06 7/1/06 6/11/07 7/16/07 1/15/08 6/1/08 Midw E. D.S 4/11/06 5/1/07 7/10/07 7/10/07 2/1/08 3/1/08 Midw E.: Midw E.:	Gribik 7/1/06 7/1/06 9/10/07 1/15/08 2/28/08 6/1/08 /est ISO Skiba Gubakti 11/29/06 5/31/07 7/10/07 8/31/07 1/31/08 2/28/08 5/1/08 7/1/08 /est ISO Skiba		5/1/06 7/1/06 6/1/07 9/1/07 11/12/07 6/1/08	7/1/06 7/1/06 7/1/06 7/25/07 11/9/07 12/7/07 6/1/08 PJM Advena Caven	~	8/1/06 7/27/06 Finish
Business Area Owner Technical Software Design Document Obtain Estimates from Vendor Detail Design Modify Applications Conduct Testing System Cutover Black Start and Restoration JCM Lead Business Area Owner Midwest ISO Black Start/Restoration Technical White Paper Determine Tariff, Regulatory, Reliability Issues Obtain Midwest ISO Stakeholder Approval to Proceed Compare Midwest ISO and PJM Processes Midwest ISO Black Start/Restoration Tariff Development Make Appropriate Regulatory Filings Modify Policies, Procedures, Applications, Systems Provide Training and Implement Changes Central Location to View Both Ramp Viewers JCM Lead Business Area Owner	P.0 5/1/06 7/1/06 6/11/07 7/16/07 1/15/08 6/1/08 Midw E.: D.S 4/11/06 5/1/07 7/10/07 7/10/07 7/10/07 2/1/08 3/1/08 Midw E.: N.Br	Gribik 7/1/06 7/1/06 9/10/07 1/15/08 2/28/08 6/1/08 /est ISO Skiba ubakti 11/29/06 5/31/07 7/10/07 8/31/07 1/31/08 2/28/08 5/1/08 7/1/08 /est ISO Skiba owning	\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	5/1/06 7/1/06 6/1/07 9/1/07 11/12/07 6/1/08 C.A A.	7/1/06 7/1/06 7/1/06 7/25/07 11/9/07 12/7/07 6/1/08 PJM Advena Caven		8/1/06 7/27/06 Finish
Business Area Owner Technical Software Design Document Obtain Estimates from Vendor Detail Design Modify Applications Conduct Testing System Cutover Black Start and Restoration JCM Lead Business Area Owner Midwest ISO Black Start/Restoration Technical White Paper Determine Tariff, Regulatory, Reliability Issues Obtain Midwest ISO Stakeholder Approval to Proceed Compare Midwest ISO and PJM Processes Midwest ISO Black Start/Restoration Tariff Development Make Appropriate Regulatory Filings Modify Policies, Procedures, Applications, Systems Provide Training and Implement Changes Central Location to View Both Ramp Viewers JCM Lead Business Area Owner	P.0 5/1/06 7/1/06 6/11/07 7/16/07 1/15/08 6/1/08 Midw E.: 4/11/06 5/1/07 7/10/07 7/10/07 2/1/08 3/1/08 Midw E.: N.Br 1/2/07	Gribik 7/1/06 7/1/06 9/10/07 1/15/08 2/28/08 6/1/08 6/1/08 6/1/08 6/1/08 7/10/07 8/31/07 7/10/07 8/31/07 1/31/08 2/28/08 5/1/08 7/1/08 7/10/08 6/1/08 6/1/08 7/1/08 7/1/08 7/1/08 7/1/08 7/1/08 7/1/08 7/1/08 7/1/08 7/1/08 7/1/08	\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	5/1/06 7/1/06 6/1/07 9/1/07 11/12/07 6/1/08 C.A A.	7/1/06 7/1/06 7/1/06 7/25/07 11/9/07 12/7/07 6/1/08 PJM Advena Caven PJM Advena Pacella 3/31/07	~	8/1/06 7/27/06 Finish
Business Area Owner Technical Software Design Document Obtain Estimates from Vendor Detail Design Modify Applications Conduct Testing System Cutover Black Start and Restoration JCM Lead Business Area Owner Midwest ISO Black Start/Restoration Technical White Paper Determine Tariff, Regulatory, Reliability Issues Obtain Midwest ISO Stakeholder Approval to Proceed Compare Midwest ISO and PJM Processes Midwest ISO Black Start/Restoration Tariff Development Make Appropriate Regulatory Filings Modify Policies, Procedures, Applications, Systems Provide Training and Implement Changes Central Location to View Both Ramp Viewers JCM Lead Business Area Owner	P.0 5/1/06 7/1/06 6/11/07 7/16/07 1/15/08 6/1/08 Midw E.: D.S 4/11/06 5/1/07 7/10/07 7/10/07 7/10/07 2/1/08 3/1/08 Midw E.: N.Br	Gribik 7/1/06 7/1/06 9/10/07 1/15/08 2/28/08 6/1/08 /est ISO Skiba ubakti 11/29/06 5/31/07 7/10/07 8/31/07 1/31/08 2/28/08 5/1/08 7/1/08 /est ISO Skiba owning)))))))))))))))))))	5/1/06 7/1/06 6/1/07 9/1/07 11/12/07 6/1/08 C.A A.	7/1/06 7/1/06 7/1/06 7/25/07 11/9/07 12/7/07 6/1/08 PJM Advena Caven		8/1/06 7/27/06 Finish

November 30, 2007									
Committed	Initiativ	/es							
Activity/Milestone		Р	lar	nned			Actual		
Activity/Milestone	Start	Finish		Start		Joint			
Provide Training and Implement Changes	12/12/07	12/13/07		12/17/07	12/19/07				
Cross Border Cost Sharing of Expansions		vest ISO			Finish				
JCM Lead		Skiba		C.Advena					
Business Area Owner	J.	Webb		W. W	hitehead				
Develop and File policy for Baseline Reliability Projects	1/1/05	6/1/05	>	1/1/05	6/1/05	~	6/1/05		
Order on Reliability Filing	11/21/05	11/21/05	>	11/21/05	11/21/05	~	11/21//05		
Compliance Filing on Reliability Filing	4/20/06	4/20/06	>	4/20/06	4/20/06	~	4/20/05		
Develop Policy Concepts for Economic Projects	1/6/06	3/1/06	>	1/6/06	3/1/06	~	3/1/06		
Stakeholder Discussion on Policy for Economic Projects	3/8/06	3/8/06	>	3/8/06	3/8/06	•	3/8/2006		
Develop Policy Concepts for Economic Projects	3/8/06	4/6/06	>	3/8/06	4/6/06	>	4/6/2006		
Stakeholder Discussion on Policy for Economic Projects	4/7/06	4/7/06	>	4/7/06	4/7/06	>	4/7/06		
Develop Policy Concepts for Economic Projects	4/7/06	5/1/06	>	4/7/06	5/1/06	~	5/1/06		
Stakeholder Discussion on Policy for Economic Projects	5/9/06	5/9/06	>	5/9/06	5/9/06	٨	5/9/06		
Submit extension request to FERC	5/9/06	5/26/06	>	5/9/06	5/26/06	`	5/18/06		
FERC order Reliability X Border Allocation Sharing Tech. Conf.	9/21/06	9/21/06	>	9/21/06	9/21/06	`	9/21/06		
File request for extension to Econ X Border Allocation Sharing	11/17/06	11/21/06	>	11/17/06	11/21/06	`	11/20/06		
FERC conduct Tech. Conf. Reliability X Border Allocation Sharing	12/5/06	12/5/06	>	12/5/06	12/5/06	^	12/5/06		
FERC Staff submit information to Commission	12/6/06		>	12/6/06		`			
Commission issue order on Tech Conference Information	tbd	tbd		tbd	tbd				
Continue Stakeholder Discussions on Policy for Economic Projects	tbd	tbd		tbd	tbd				
File Policy for Cross Border Allocation of Economic Project Costs	tbd	tbd		tbd	tbd				
Common Ramp Portal	Midv	est ISO			РЈМ		Finish		
JCM Lead		Skiba			Advena				
Business Area Owner	N.Br	owning		C.F	Pacella				
Develop Scope Document	tbd	tbd		tbd	tbd				
Review Scope Document with JCM Stakeholders	tbd	tbd		tbd	tbd				
Develop Project Plan	tbd	tbd		tbd	tbd				

November 30, 2007 Require Further Analysis

		P	lan	ned	Actual		
Activity/Milestone	Start	Finish		Start	Finish		Joint
Coordinated OASIS		vest ISO			PJM		Finish
JCM Lead	E.:	Skiba		C.A	Advena		
Business Area Owner	J.Pe	warski			dvena		
Perform Analysis	9/1/06	11/30/06	~	9/1/06	11/30/06	~	1/22/07
Stakeholder Review	11/1/06	1/22/07	,	11/1/06	1/22/07	~	1/22/07
Develop Cost/Benefits Estimate	hold	hold		hold	hold		
Conduct Internal Stakeholder Reviews	hold	hold	П	hold	hold	П	
Review Results at Joint Stakeholder Meetings	hold	hold		hold	hold	П	
Dynamic Dispatch Sched/RT Dispatch Transactions	Midv	vest ISO			PJM		Finish
JCM Lead	т ра	allinger		9.5	Procler		
Business Area Owner	I .IVI	allinger		3.5	Bresler		
Conduct Analysis and Review with Stakeholders	hold	hold		tbd	tbd		
Determine Next Steps	hold	hold		tbd	tbd		
Netting in the IDC	Midv	vest ISO			PJM		Finish
JCM Lead		allinger			Bresler		
Business Area Owner	D. Z	wergel		F.	Koza		
Conduct Analysis	tbd	tbd		tbd	tbd		
Develop Preliminary Recommendation	tbd	tbd		tbd	tbd		
Review Preliminary Recommendation with ORS	tbd	tbd		tbd	tbd		
Conduct Detail Analysis/Cost Estimates	tbd	tbd		tbd	tbd		
Prepare Final Recommendation for ORS	tbd	tbd	Ш	tbd	tbd		
Present Recommendation to the ORS	tbd	tbd		tbd	tbd	Ш	
ORS Action on Recommendation	tbd	tbd	Ц	tbd	tbd	Щ	
Cross Border FTRs in the Allocations		vest ISO			PJM		Finish
JCM Lead		allinger		S.Bresler			
Business Area Owner		Ramey					
Determine how Midwest ISO&PJM Allocation Process Must Change	tbd	tbd	Ш	tbd	tbd	Ш	
Define Business Rules for Resolving Differences	tbd	tbd	Щ	tbd	tbd	Ш	
Perform Detailed Cost Benefit Analysis	tbd	tbd	Щ	tbd	tbd	Ш	
Review Results with Stakeholders	tbd	tbd	Ц	tbd	tbd	Н	
Go/No Go Decision to Proceed with Initiative	tbd	tbd	Ц	tbd	tbd	Ц	
Shared Regulation Market	IVIIdV	Midwest ISO			PJM		Finish
JCM Lead				S.Bresler			
Business Area Owner	D.*	Taylor		S.E	Bresler		
Business Area Owner Develop Options for Implementing Combined Regulation Mkt.	tbd	Taylor tbd		tbd	Bresler tbd		
Develop Options for Implementing Combined Regulation Mkt.	tbd	tbd	E	tbd	tbd		
Develop Options for Implementing Combined Regulation Mkt. Perform Detailed Study Modeling Impact of Shared Reg. Mkt.	tbd tbd	tbd tbd		tbd tbd	tbd tbd		
Develop Options for Implementing Combined Regulation Mkt. Perform Detailed Study Modeling Impact of Shared Reg. Mkt. Identify Policies, Procedures, Application Changes	tbd tbd tbd tbd	tbd tbd tbd tbd		tbd tbd tbd tbd	tbd tbd tbd tbd		
Develop Options for Implementing Combined Regulation Mkt. Perform Detailed Study Modeling Impact of Shared Reg. Mkt. Identify Policies, Procedures, Application Changes Review Results with Stakeholders Go/No Go Decision to Proceed with Initiative Loop Flow Study Phase II	tbd tbd tbd tbd	tbd tbd tbd		tbd tbd tbd tbd	tbd tbd tbd		Finish
Develop Options for Implementing Combined Regulation Mkt. Perform Detailed Study Modeling Impact of Shared Reg. Mkt. Identify Policies, Procedures, Application Changes Review Results with Stakeholders Go/No Go Decision to Proceed with Initiative Loop Flow Study Phase II JCM Lead	tbd tbd tbd tbd tbd	tbd tbd tbd tbd		tbd tbd tbd tbd	tbd tbd tbd tbd		Finish
Develop Options for Implementing Combined Regulation Mkt. Perform Detailed Study Modeling Impact of Shared Reg. Mkt. Identify Policies, Procedures, Application Changes Review Results with Stakeholders Go/No Go Decision to Proceed with Initiative Loop Flow Study Phase II JCM Lead Business Area Owner	tbd tbd tbd tbd tbd tbd T. M	tbd tbd tbd tbd tbd tbd tbd vest ISO		tbd tbd tbd tbd	tbd tbd tbd tbd		Finish
Develop Options for Implementing Combined Regulation Mkt. Perform Detailed Study Modeling Impact of Shared Reg. Mkt. Identify Policies, Procedures, Application Changes Review Results with Stakeholders Go/No Go Decision to Proceed with Initiative Loop Flow Study Phase II JCM Lead	tbd tbd tbd tbd tbd	tbd tbd tbd tbd tbd tbd west ISO	\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	tbd tbd tbd tbd tbd	tbd tbd tbd tbd tbd PJM		
Develop Options for Implementing Combined Regulation Mkt. Perform Detailed Study Modeling Impact of Shared Reg. Mkt. Identify Policies, Procedures, Application Changes Review Results with Stakeholders Go/No Go Decision to Proceed with Initiative Loop Flow Study Phase II JCM Lead Business Area Owner Develop Scope Document	tbd tbd tbd tbd tbd tbd T. Midw 8/30/07	tbd tbd tbd tbd tbd tbd tbd vest ISO allinger	> >	tbd tbd tbd tbd tbd S.W	tbd tbd tbd tbd tbd PJM /illiams	> > >	
Develop Options for Implementing Combined Regulation Mkt. Perform Detailed Study Modeling Impact of Shared Reg. Mkt. Identify Policies, Procedures, Application Changes Review Results with Stakeholders Go/No Go Decision to Proceed with Initiative Loop Flow Study Phase II JCM Lead Business Area Owner Develop Scope Document Finalize Scope	tbd tbd tbd tbd T. M 8/30/07	tbd tbd tbd tbd tbd tbd tbd vest ISO allinger 9/28/07 10/15/07	> >	tbd tbd tbd tbd tbd S.W 8/30/07	tbd tbd tbd tbd tbd PJM //illiams 9/28/07 10/15/07	>	
Develop Options for Implementing Combined Regulation Mkt. Perform Detailed Study Modeling Impact of Shared Reg. Mkt. Identify Policies, Procedures, Application Changes Review Results with Stakeholders Go/No Go Decision to Proceed with Initiative Loop Flow Study Phase II JCM Lead Business Area Owner Develop Scope Document Finalize Scope Develop Flowgate Analysis Approach	tbd tbd tbd tbd tbd T. M 8/30/07 10/5/07	tbd	3 3	tbd tbd tbd tbd tbd S.W 8/30/07 10/16/07	tbd tbd tbd tbd tbd tbd tbd 7JM //illiams 9/28/07 10/15/07 12/1/07	> >	
Develop Options for Implementing Combined Regulation Mkt. Perform Detailed Study Modeling Impact of Shared Reg. Mkt. Identify Policies, Procedures, Application Changes Review Results with Stakeholders Go/No Go Decision to Proceed with Initiative Loop Flow Study Phase II JCM Lead Business Area Owner Develop Scope Document Finalize Scope Develop Flowgate Analysis Approach Conduct Analysis	tbd tbd tbd tbd tbd T. M 8/30/07 10/5/07 10/16/07 12/1/07	tbd	> > >	tbd tbd tbd tbd tbd S.W 8/30/07 10/5/07 10/16/07 12/1/07	tbd tbd tbd tbd tbd //illiams 9/28/07 10/15/07 12/1/07 2/1/08	· · · · · · · · · · · · · · · · · · ·	
Develop Options for Implementing Combined Regulation Mkt. Perform Detailed Study Modeling Impact of Shared Reg. Mkt. Identify Policies, Procedures, Application Changes Review Results with Stakeholders Go/No Go Decision to Proceed with Initiative Loop Flow Study Phase II JCM Lead Business Area Owner Develop Scope Document Finalize Scope Develop Flowgate Analysis Approach Conduct Analysis Quantify Contributions	tbd tbd tbd tbd tbd T. M 8/30/07 10/5/07 10/16/07 12/1/07 1/15/08	tbd	> >	tbd tbd tbd tbd tbd S.W 8/30/07 10/5/07 12/1/07 1/15/08	tbd tbd tbd tbd tbd **Total Control C	> > > > = = = = = = = = = = = = = = = =	

	30, 2007						
Completed I	nitiative	es					
Activity/Milestone		Р	lar	nned			Actual
·	Start	Finish		Start	Finish		Joint
Midwest ISO Ramp Viewer		vest ISO			PJM		Finish
JCM Lead Business Area Owner		allinger Nutter	M.Bryson C.Pacella				
Build Midwest ISO Ramp Viewer	-	3/28/06	~	- 0.1	-		3/28/06
Test Midwest ISO Ramp Viewer	4/3/06	5/5/06	>	-	-		5/10/06
Implement Midwest ISO Ramp Viewer	4/25/06	5/15/06	>	-	-		5/15/06
Moving JOUs Between Markets		vest ISO			PJM		Finish
JCM Lead		Adams			Bryson		
Business Area Owner	1/1/06	Sperry 2/15/06		R.C	1/1/06		2/15/06
Define Moving JOU Requirements Modify Systems	2/1/06	3/10/06	١ ،	1/1/06	2/1/06	·	3/10/06
Conduct Testing	2/15/06	4/23/06	>	2/1/06	4/23/06	·	3/30/06
Implement Moving JOUs Between Markets	4/23/06	4/30/06	>	4/23/06	4/30/06	~	4/11/2006
Price Transparency - Common Search (Web)		vest ISO			PJM		Finish
JCM Lead	l	Skiba			endrzak		
Business Area Owner		.Lang			Anders		
Evaluate Search Engine	1/1/06	3/22/06	>	1/1/06	3/22/06	~	3/22/06
Modify System	4/1/06	5/31/06	>	4/1/06	5/31/06	~	5/31/06
Conduct Testing	6/1/06	6/23/06	>	6/1/06	6/23/06	~	5/31/06
Implement Common Search Engine	6/24/06	6/30/06	>	6/24/06	6/30/06	•	8/7/2006
Price Transparency - Link PTP and eData		vest ISO			PJM		Finish
JCM Lead		Skiba			endrzak		
Business Area Owner		rancis			hooley		4/00/00
Identify Data for Display/Download	4/1/06	4/22/06	>	4/1/06	4/22/06	•	4/22/06
Evaluate Technical Alternatives	4/16/06	6/20/06	>	4/16/06	6/20/06	`	5/12/06
Modify System	6/21/06	10/13/06	>	6/21/06	10/13/06	~	11/1/06
Implement LMP Contour Map	11/1/06	11/16/06	`	11/1/06	11/16/06	~	11/16/06
Implement link with eData and PTP	10/31/06	12/1/06	`	10/31/06	12/1/06	~	12/1/06
Conduct Testing	9/11/06						
		1/18/07	>	9/11/06	1/18/07	`	1/18/07
Complete Implementation	12/1/08	1/19/07	>	12/1/08	1/19/07	٠ ،	1/19/2007
Complete Implementation Price Transparency - Enhance Joint Website	12/1/08 Midw	1/19/07 vest ISO	`	12/1/08	1/19/07 PJM	٠ ،	
Complete Implementation Price Transparency - Enhance Joint Website JCM Lead	12/1/08 Midw E.	1/19/07 vest ISO Skiba	,	12/1/08 C.He	1/19/07 PJM endrzak	` ` `	1/19/2007
Complete Implementation Price Transparency - Enhance Joint Website JCM Lead Business Area Owner	12/1/08 Midw E.:	1/19/07 vest ISO Skiba .Lang	> > - >	12/1/08 C.He	1/19/07 PJM endrzak Anders	> >	1/19/2007 Finish
Complete Implementation Price Transparency - Enhance Joint Website JCM Lead Business Area Owner Define Joint Website Requirements	12/1/08 Midw E.: D.: 1/1/06	1/19/07 west ISO Skiba .Lang 3/22/06		12/1/08 C.He D.A 1/1/06	1/19/07 PJM endrzak Anders 3/22/06	> >	1/19/2007 Finish 3/22/06
Complete Implementation Price Transparency - Enhance Joint Website JCM Lead Business Area Owner Define Joint Website Requirements Modify System	12/1/08 Midw E.: D. 1/1/06 4/1/06	1/19/07 vest ISO Skiba Lang 3/22/06 6/23/06		12/1/08 C.He D.A 1/1/06 4/1/06	1/19/07 PJM endrzak Anders 3/22/06 6/23/06	> >	1/19/2007 Finish 3/22/06 6/30/06
Complete Implementation Price Transparency - Enhance Joint Website JCM Lead Business Area Owner Define Joint Website Requirements Modify System Conduct Testing	12/1/08 Midw E. D. 1/1/06 4/1/06 6/1/06	1/19/07 west ISO Skiba Lang 3/22/06 6/23/06 6/30/06		12/1/08 C.He D.A 1/1/06 4/1/06 6/1/06	1/19/07 PJM endrzak Anders 3/22/06 6/23/06 6/30/06	3 3 3 3 3	1/19/2007 Finish 3/22/06 6/30/06 6/30/06
Complete Implementation Price Transparency - Enhance Joint Website JCM Lead Business Area Owner Define Joint Website Requirements Modify System Conduct Testing Implement Joint Website Enhancements	12/1/08 Midw E. D. 1/1/06 4/1/06 6/1/06 7/1/06	1/19/07 west ISO Skiba Lang 3/22/06 6/23/06 6/30/06 7/21/06		12/1/08 C.He D.A 1/1/06 4/1/06 6/1/06 7/1/06	1/19/07 PJM endrzak Anders 3/22/06 6/23/06 6/30/06 7/21/06	3 3 3 3 3	1/19/2007 Finish 3/22/06 6/30/06 6/30/06 7/20/2006
Complete Implementation Price Transparency - Enhance Joint Website JCM Lead Business Area Owner Define Joint Website Requirements Modify System Conduct Testing Implement Joint Website Enhancements Common Long-Term Firm Transmission Queue	12/1/08 Midw E. D. 1/1/06 4/1/06 6/1/06 7/1/06 Midw	1/19/07 west ISO Skiba Lang 3/22/06 6/23/06 6/30/06		12/1/08 C.He D.A 1/1/06 4/1/06 6/1/06 7/1/06	1/19/07 PJM endrzak Anders 3/22/06 6/23/06 6/30/06 7/21/06 PJM	3 3 3 3	1/19/2007 Finish 3/22/06 6/30/06 6/30/06
Complete Implementation Price Transparency - Enhance Joint Website JCM Lead Business Area Owner Define Joint Website Requirements Modify System Conduct Testing Implement Joint Website Enhancements	12/1/08 Midw E. D. 1/1/06 4/1/06 6/1/06 7/1/06 Midw E.	1/19/07 vest ISO Skiba LLang 3/22/06 6/23/06 6/30/06 7/21/06 vest ISO		12/1/08 C.He D.A 1/1/06 4/1/06 6/1/06 7/1/06	1/19/07 PJM endrzak Anders 3/22/06 6/23/06 6/30/06 7/21/06	> >	1/19/2007 Finish 3/22/06 6/30/06 6/30/06 7/20/2006
Complete Implementation Price Transparency - Enhance Joint Website JCM Lead Business Area Owner Define Joint Website Requirements Modify System Conduct Testing Implement Joint Website Enhancements Common Long-Term Firm Transmission Queue JCM Lead Business Area Owner	12/1/08 Midw E. D. 1/1/06 4/1/06 6/1/06 7/1/06 Midw E.	1/19/07 vest ISO Skiba Lang 3/22/06 6/23/06 6/30/06 7/21/06 vest ISO Skiba		12/1/08 C.He D.A 1/1/06 4/1/06 6/1/06 7/1/06	1/19/07 PJM endrzak Anders 3/22/06 6/23/06 6/30/06 7/21/06 PJM Bryson	3 3 3 3 3	1/19/2007 Finish 3/22/06 6/30/06 6/30/06 7/20/2006
Complete Implementation Price Transparency - Enhance Joint Website JCM Lead Business Area Owner Define Joint Website Requirements Modify System Conduct Testing Implement Joint Website Enhancements Common Long-Term Firm Transmission Queue JCM Lead Business Area Owner Identify Differences Between Midwest ISO and PJM	12/1/08 Midw E. 1/1/06 4/1/06 6/1/06 7/1/06 Midw E. E.L	1/19/07 vest ISO Skiba Lang 3/22/06 6/23/06 6/30/06 7/21/06 vest ISO Skiba averty	> > >	12/1/08 C.He D.A 1/1/06 4/1/06 6/1/06 7/1/06 M.E	1/19/07 PJM endrzak Anders 3/22/06 6/23/06 6/30/06 7/21/06 PJM Bryson ddvena	3 3 3 3 3 3 3 3 3	1/19/2007 Finish 3/22/06 6/30/06 6/30/06 7/20/2006 Finish
Complete Implementation Price Transparency - Enhance Joint Website JCM Lead Business Area Owner Define Joint Website Requirements Modify System Conduct Testing Implement Joint Website Enhancements Common Long-Term Firm Transmission Queue JCM Lead Business Area Owner Identify Differences Between Midwest ISO and PJM Develop Common Long Term Transmission Queue Process	12/1/08 Midw E. D. 1/1/06 4/1/06 6/1/06 7/1/06 Midw E. E.L 1/17/06	1/19/07 vest ISO Skiba LLang 3/22/06 6/23/06 6/30/06 7/21/06 vest ISO Skiba averty 2/23/06	> > >	12/1/08 C.He D.A 1/1/06 4/1/06 6/1/06 7/1/06 M.E C.A 1/1/06	1/19/07 PJM endrzak Anders 3/22/06 6/23/06 6/30/06 7/21/06 PJM Bryson Advena 3/15/06	3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3	1/19/2007 Finish 3/22/06 6/30/06 6/30/06 7/20/2006 Finish
Complete Implementation Price Transparency - Enhance Joint Website JCM Lead Business Area Owner Define Joint Website Requirements Modify System Conduct Testing Implement Joint Website Enhancements Common Long-Term Firm Transmission Queue JCM Lead Business Area Owner Identify Differences Between Midwest ISO and PJM Develop Common Long Term Transmission Queue Process Determine if FERC Filing is Required	12/1/08 Midw E. D. 1/1/06 4/1/06 6/1/06 7/1/06 Midw E. 1/17/06 4/1/06	1/19/07 vest ISO Skiba Lang 3/22/06 6/23/06 6/30/06 7/21/06 vest ISO Skiba averty 2/23/06 6/30/06	> > >	12/1/08 C.He D.A 1/1/06 4/1/06 6/1/06 7/1/06 M.E C.A 1/1/06 3/16/06	1/19/07 PJM endrzak Anders 3/22/06 6/23/06 6/30/06 7/21/06 PJM Bryson Advena 3/15/06 6/30/06		1/19/2007 Finish 3/22/06 6/30/06 6/30/06 7/20/2006 Finish 3/15/06 7/5/06
Complete Implementation Price Transparency - Enhance Joint Website JCM Lead Business Area Owner Define Joint Website Requirements Modify System Conduct Testing Implement Joint Website Enhancements Common Long-Term Firm Transmission Queue JCM Lead Business Area Owner Identify Differences Between Midwest ISO and PJM Develop Common Long Term Transmission Queue Process Determine if FERC Filing is Required	12/1/08 Midw E. D. 1/1/06 4/1/06 6/1/06 7/1/06 Midw E. 1/17/06 4/1/06	1/19/07 vest ISO Skiba Lang 3/22/06 6/23/06 6/30/06 7/21/06 vest ISO Skiba averty 2/23/06 6/30/06	> > >	12/1/08 C.He D.A 1/1/06 4/1/06 6/1/06 7/1/06 M.E C.A 1/1/06 3/16/06	1/19/07 PJM endrzak Anders 3/22/06 6/23/06 6/30/06 7/21/06 PJM Bryson Advena 3/15/06 6/30/06		1/19/2007 Finish 3/22/06 6/30/06 6/30/06 7/20/2006 Finish 3/15/06 7/5/06
Complete Implementation Price Transparency - Enhance Joint Website JCM Lead Business Area Owner Define Joint Website Requirements Modify System Conduct Testing Implement Joint Website Enhancements Common Long-Term Firm Transmission Queue JCM Lead Business Area Owner Identify Differences Between Midwest ISO and PJM Develop Common Long Term Transmission Queue Process Determine if FERC Filing is Required Develop Business Practices and Manuals	12/1/08 Midv E. D. 1/1/06 4/1/06 6/1/06 7/1/06 Midv E. 1/17/06 4/1/06 4/1/06	1/19/07 vest ISO Skiba Lang 3/22/06 6/23/06 6/30/06 7/21/06 vest ISO Skiba averty 2/23/06 6/30/06 7/14/06	> > >	12/1/08 C.He D.A 1/1/06 4/1/06 6/1/06 7/1/06 M.E C.A 1/1/06 3/16/06 7/1/06	1/19/07 PJM endrzak Anders 3/22/06 6/23/06 6/30/06 7/21/06 PJM Bryson dvena 3/15/06 6/30/06 8/31/06	> >	1/19/2007 Finish 3/22/06 6/30/06 6/30/06 7/20/2006 Finish 3/15/06 7/5/06 8/18/06
Complete Implementation Price Transparency - Enhance Joint Website JCM Lead Business Area Owner Define Joint Website Requirements Modify System Conduct Testing Implement Joint Website Enhancements Common Long-Term Firm Transmission Queue JCM Lead Business Area Owner Identify Differences Between Midwest ISO and PJM Develop Common Long Term Transmission Queue Process Determine if FERC Filing is Required Develop Business Practices and Manuals Drill down information requirements	12/1/08 Midw E. D. 1/1/06 4/1/06 6/1/06 7/1/06 Midw E. E.L 1/17/06 4/1/06 - 7/14/06	1/19/07 vest ISO Skiba Lang 3/22/06 6/23/06 6/30/06 7/21/06 vest ISO Skiba averty 2/23/06 6/30/06 7/14/06 - 9/15/06	> > >	12/1/08 C.He D.A 1/1/06 4/1/06 6/1/06 7/1/06 M.E C.A 1/1/06 3/16/06 7/1/06 - 8/14/06	1/19/07 PJM endrzak Anders 3/22/06 6/23/06 6/30/06 7/21/06 PJM Bryson Advena 3/15/06 6/30/06 8/31/06 - 9/15/06	> >	1/19/2007 Finish 3/22/06 6/30/06 6/30/06 7/20/2006 Finish 3/15/06 7/5/06 8/18/06
Complete Implementation Price Transparency - Enhance Joint Website JCM Lead Business Area Owner Define Joint Website Requirements Modify System Conduct Testing Implement Joint Website Enhancements Common Long-Term Firm Transmission Queue JCM Lead Business Area Owner Identify Differences Between Midwest ISO and PJM Develop Common Long Term Transmission Queue Process Determine if FERC Filing is Required Develop Business Practices and Manuals Drill down information requirements Determine timelines	12/1/08 Midw E. 1/1/06 4/1/06 6/1/06 7/1/06 Midw E. 1/17/06 4/1/06 4/1/06 7/14/06 7/14/06	1/19/07 vest ISO Skiba Lang 3/22/06 6/23/06 6/30/06 7/21/06 vest ISO Skiba averty 2/23/06 6/30/06 7/14/06 - 9/15/06	> > >	12/1/08 C.He D.A 1/1/06 4/1/06 6/1/06 7/1/06 M.E C.A 1/1/06 3/16/06 7/1/06 - 8/14/06	1/19/07 PJM endrzak Anders 3/22/06 6/23/06 6/30/06 7/21/06 PJM Bryson Advena 3/15/06 6/30/06 8/31/06 - 9/15/06	> >	3/22/06 6/30/06 6/30/06 7/20/2006 Finish 3/15/06 7/5/06 8/18/06
Complete Implementation Price Transparency - Enhance Joint Website JCM Lead Business Area Owner Define Joint Website Requirements Modify System Conduct Testing Implement Joint Website Enhancements Common Long-Term Firm Transmission Queue JCM Lead Business Area Owner Identify Differences Between Midwest ISO and PJM Develop Common Long Term Transmission Queue Process Determine if FERC Filing is Required Develop Business Practices and Manuals Drill down information requirements Determine timelines Specify ownership of each task	12/1/08 Midw E. 1/1/06 4/1/06 6/1/06 7/1/06 Midw E. 1/17/06 4/1/06 4/1/06 7/14/06 7/14/06 7/14/06	1/19/07 vest ISO Skiba Lang 3/22/06 6/23/06 6/23/06 6/30/06 7/21/06 vest ISO Skiba averty 2/23/06 6/30/06 7/14/06 - 9/15/06 9/15/06	> > >	12/1/08 C.He D.A 1/1/06 4/1/06 6/1/06 7/1/06 M.E C.A 1/1/06 3/16/06 7/1/06 - 8/14/06 8/14/06	1/19/07 PJM endrzak Anders 3/22/06 6/23/06 6/30/06 7/21/06 PJM Bryson dvena 3/15/06 6/30/06 8/31/06 - 9/15/06 9/15/06	> >	3/22/06 6/30/06 6/30/06 7/20/2006 Finish 3/15/06 7/5/06 8/18/06

November 30, 2007									
Completed		es							
Activity/Milestone				nned			Actual		
·	Start	Finish		Start	Finish		Joint		
Alignment of OASIS Business Practices		vest ISO			PJM		Finish		
JCM Lead		Skiba ewarski		M.Bryson C.Advena					
Business Area Owner Analyze Midwest ISO and PJM OASIS Business Practices	1/31/06	3/15/06		1/31/06	3/15/06		3/15/06		
Stakeholder Review	4/1/06	6/6/06	,	4/1/06	7/30/06		7/12/06		
			_						
Develop Tariff Language Changes	6/26/06	8/8/06		6/26/06	8/8/06		8/8/06		
Conduct Stakeholder Review - Tariff Language	6/26/06	9/28/06	_	6/26/06	9/28/06	•	9/28/06		
Develop Business Practices	tbd	tbd		tbd	tbd				
Stakeholder Review - Business Practices	tbd	tbd		tbd	tbd		0/00/00		
Develop System Requirements	7/1/06	8/30/06	~	7/1/06	8/30/06	`	8/30/06		
Modify Applications	9/1/06	12/15/06	~	9/1/06	12/15/06	`	12/15/06		
Conduct Testing	12/15/06	12/23/06	~	12/15/06	12/23/06	~	12/18/2006		
Implement Changes	12/27/06	12/31/06	~	12/27/06	12/31/06	~	12/19/06		
Emergency Energy - Align Agreements and Practices		vest ISO Skiba			PJM		Finish		
JCM Lead Business Area Owner		Skiba Froxell		I	Bryson Pincus				
Identify Agreements to be replaced	1/16/06	2/10/06	~	1/16/06	2/10/06	,	2/10/06		
Document legal, regulatory, corporate structure issues	2/1/06	3/28/06	,	2/1/06	3/28/06	,	3/28/06		
Draft Tariff Changes	6/15/06	8/25/06	, ,	4/1/06	9/20/06	•	3/20/00		
Review Midwest ISO position for EE until Midwest ISO becomes BA	0/13/00	11/15/06		4/1/00	9/20/00				
·		11/15/06	,						
No Further Action for this initiative Joint Exp. Planning (Coordinated System Plan)	Midv	vest ISO	ľ		PJM		Finish		
JCM Lead		Skiba			Bryson		FIIIISII		
Business Area Owner		Webb		 	.Sims				
Develop Common Model	1/16/06	3/15/06	~	1/16/06	3/15/06	`	4/1/06		
Initial Analysis	3/16/06	7/1/06	~	3/16/06	7/1/06	`	7/18/06		
Obtain Stakeholder Input on Interim Results (IPSAC)	7/1/06	7/25/06	~	7/1/06	7/25/06	~	7/25/2006		
Complete Analysis and Prelim Report	7/1/06	11/1/06	~	7/1/06	11/1/06	`	11/1/2006		
Obtain Stakeholder Input on Draft Report (IPSAC)	12/7/06	12/7/06	~	12/7/06	12/7/06	,	12/7/2006		
Complete and Publish CSP Report	12/8/06	12/20/06	~	12/8/06	12/20/06	`	12/22/06		
Common Deliverability Studies	Midv	Midwest ISO PJM		PJM		Finish			
JCM Lead	E.	Skiba		M.E	Bryson				
Business Area Owner	R.A	Arness		S.	Gass				
Complete Initial Analysis in CSP	1/16/06	10/1/06	~	1/16/06	10/1/06	~			
Initial Analysis	3/16/06	7/1/06	~	3/16/06	7/1/06	~	7/18/06		
		7/25/06	~	7/1/06	7/25/06	۲	7/25/2006		
Obtain Stakeholder Input on Interim Results (IPSAC)	7/1/06	1720/00	_				11/1/2006		
Obtain Stakeholder Input on Interim Results (IPSAC) Complete Analysis and Prelim Report	7/1/06 7/1/06	11/30/06	>	7/1/06	11/30/06	>	11/1/2000		
, ,			٠ •	7/1/06 12/7/06	11/30/06 12/7/06	> >	12/7/2006		
Complete Analysis and Prelim Report	7/1/06	11/30/06	· ·			> > >			
Complete Analysis and Prelim Report Obtain Stakeholder Input on Draft Report (IPSAC)	7/1/06 12/7/06 12/8/06	11/30/06 12/7/06	· ·	12/7/06 12/8/06	12/7/06	> >	12/7/2006		
Complete Analysis and Prelim Report Obtain Stakeholder Input on Draft Report (IPSAC) Identification of Common Deliverability Impacts on System	7/1/06 12/7/06 12/8/06 Midv E.	11/30/06 12/7/06 12/20/06 vest ISO Skiba	~ ~	12/7/06 12/8/06 C.A	12/7/06 12/20/06 PJM Advena	> >	12/7/2006 12/22/06		
Complete Analysis and Prelim Report Obtain Stakeholder Input on Draft Report (IPSAC) Identification of Common Deliverability Impacts on System Dynamic Schedules/Pseudo Ties JCM Lead Business Area Owner	7/1/06 12/7/06 12/8/06 Midv E.	11/30/06 12/7/06 12/20/06 vest ISO Skiba Sperry	~ ~	12/7/06 12/8/06 C.A	12/7/06 12/20/06 PJM	> >	12/7/2006 12/22/06 Finish		
Complete Analysis and Prelim Report Obtain Stakeholder Input on Draft Report (IPSAC) Identification of Common Deliverability Impacts on System Dynamic Schedules/Pseudo Ties JCM Lead Business Area Owner Develop System Requirements	7/1/06 12/7/06 12/8/06 Midv E. K.s	11/30/06 12/7/06 12/20/06 vest ISO Skiba Sperry 2/28/06	· ·	12/7/06 12/8/06 C.A	12/7/06 12/20/06 PJM Advena	> > >	12/7/2006 12/22/06 Finish 2/28/06		
Complete Analysis and Prelim Report Obtain Stakeholder Input on Draft Report (IPSAC) Identification of Common Deliverability Impacts on System Dynamic Schedules/Pseudo Ties JCM Lead Business Area Owner Develop System Requirements Modify Applications	7/1/06 12/7/06 12/8/06 Midv E. K.s 1/31/06	11/30/06 12/7/06 12/20/06 vest ISO Skiba Sperry 2/28/06 9/15/06	· · · · · · · · · · · · · · · · · · ·	12/7/06 12/8/06 C.A	12/7/06 12/20/06 PJM Advena	> > >	12/7/2006 12/22/06 Finish 2/28/06 9/25/06		
Complete Analysis and Prelim Report Obtain Stakeholder Input on Draft Report (IPSAC) Identification of Common Deliverability Impacts on System Dynamic Schedules/Pseudo Ties JCM Lead Business Area Owner Develop System Requirements	7/1/06 12/7/06 12/8/06 Midv E. K.s	11/30/06 12/7/06 12/20/06 vest ISO Skiba Sperry 2/28/06	•	12/7/06 12/8/06 C.A C.F	12/7/06 12/20/06 PJM Advena Pacella	> >	12/7/2006 12/22/06 Finish 2/28/06		

Joint and Common Market		JU7 WITTE	St	ones				
November :								
Completed I	nitiative	es						
Activity/Milestone				nned			Actual	
·	Start	Finish		Start	Finish		Joint	
PJM Marginal Losses		vest ISO Skiba			PJM		Finish	
JCM Lead Business Area Owner		Skiba Ione		S.E	Bresler			
Stakeholder review	-	-	П	5/16/06	10/15/06	~	8/3/06	
Complete FERC Filings	-	-		10/15/06	1/15/07	>	8/3/06	
Develop System Requirements	-	-		10/15/06	1/15/07	`	12/31/06	
Modify Applications	-	-		1/15/07	3/15/07	`	1/10/07	
Conduct Testing	-	-		3/15/07	5/15/07	`	5/15/200	
Implement Changes	-	-		5/15/07	6/1/07	`	6/1/07	
Require Further Analysis	Initiativ	ves Con	np	leted				
Activity/Milestone		Р	lar	nned			Actual	
·	Start	Finish		Start	Finish		Joint	
Production Cost Study		vest ISO			PJM		Finish	
JCM Lead Business Area Owner		Adams awhorn		I	Bresler Bastian			
Complete Study Approach	12/19/05	1/13/06	,	12/19/05	1/13/06	v	1/13/06	
Perform Analysis	1/16/06	3/27/06	,	1/16/06	3/27/06	,	3/27/06	
Produce Final Report	3/1/06	5/21/06	,	3/1/06	5/21/06	,	5/25/06	
Provide Data to WPS	6/2/06	6/13/06	,	-	-		6/13/06	
Common Time Zones - PJM Move to EST		vest ISO	Ť		PJM		Finish	
JCM Lead		Taylor		M.Bryson		Tillion		
Business Area Owner	M.Ro	obinson		M.	Radel			
Perform Analysis	-	-		1/1/06	6/30/06	>	3/30/06	
Quantify Effort	-	-		7/1/06	9/30/06	>	3/30/06	
Stakeholder Review	-	-		10/1/06	12/31/06	>	5/16/06	
Decision Point on Cost Benefit Analysis	-	-			12/31/06	`	5/16/06	
No Further Action for this initiative							5/16/06	
Market Flow Threshold Assessment		vest ISO			PJM		Finish	
JCM Lead		allinger 'wergel			Bresler Koza			
Business Area Owner Conduct Analysis	5/12/06	8/8/06	v	5/12/06	8/8/08	v	8/8/06	
Develop Draft Recommendation	7/6/06	8/8/06	>	7/6/06	8/8/06	,	8/8/06	
Review Recommendation with CMPWG	8/23/06	8/23/06	,	8/23/06	8/23/06	,	8/23/06	
· · · · · · · · · · · · · · · · · · ·	0/23/00						9/13/06	
Review Recommendation with CMPC	9/1/06	9/12/06	,	9/1/06	9/12/06	~		
Review Recommendation with CMPC Finalize Recommendation to ORS			> >	9/1/06 9/8/06	9/12/06 9/13/06	,	9/18/06	
	9/1/06	9/12/06	> > >			> >		
Finalize Recommendation to ORS	9/1/06 9/8/06	9/12/06 9/13/06	> > > >	9/8/06	9/13/06)	9/20/06	
Finalize Recommendation to ORS Present Recommendation to the ORS	9/1/06 9/8/06 9/19/06	9/12/06 9/13/06 9/20/06	\rightarrow \right	9/8/06 9/19/06	9/13/06 9/20/06)))))	9/20/06 9/20/06	
Finalize Recommendation to ORS Present Recommendation to the ORS ORS Action on Recommendation	9/1/06 9/8/06 9/19/06 9/20/06	9/12/06 9/13/06 9/20/06 9/20/06	> > > > > > > > > > > > > > > > > > >	9/8/06 9/19/06 9/20/06	9/13/06 9/20/06 9/20/06	3 3 3 3 3	9/20/06 9/20/06 11/10/06	
Finalize Recommendation to ORS Present Recommendation to the ORS ORS Action on Recommendation Submit SAR to NERC	9/1/06 9/8/06 9/19/06 9/20/06 9/20/06 11/21/06	9/12/06 9/13/06 9/20/06 9/20/06 11/10/06	· · · · · ·	9/8/06 9/19/06 9/20/06 9/20/06 11/21/06	9/13/06 9/20/06 9/20/06 11/10/06))))))	9/20/06 9/20/06 11/10/06	
Finalize Recommendation to ORS Present Recommendation to the ORS ORS Action on Recommendation Submit SAR to NERC Obtain Approval for 12 Month Field Test	9/1/06 9/8/06 9/19/06 9/20/06 9/20/06 11/21/06 Midv	9/12/06 9/13/06 9/20/06 9/20/06 11/10/06 12/14/06 vest ISO Skiba	> > > >	9/8/06 9/19/06 9/20/06 9/20/06 11/21/06	9/13/06 9/20/06 9/20/06 11/10/06 12/14/06	3 3 3 3 3	9/20/06 9/20/06 11/10/06 12/14/06	
Finalize Recommendation to ORS Present Recommendation to the ORS ORS Action on Recommendation Submit SAR to NERC Obtain Approval for 12 Month Field Test Super-Regional Reserve Sharing JCM Lead Business Area Owner	9/1/06 9/8/06 9/19/06 9/20/06 9/20/06 11/21/06 Midw E. T.Vo	9/12/06 9/13/06 9/20/06 9/20/06 11/10/06 12/14/06 vest ISO Skiba	· · · · · · · · · · · · · · · · · · ·	9/8/06 9/19/06 9/20/06 9/20/06 11/21/06	9/13/06 9/20/06 9/20/06 11/10/06 12/14/06 PJM Bresler	3 3 3 3 3	9/20/06 9/20/06 11/10/06 12/14/06	
Finalize Recommendation to ORS Present Recommendation to the ORS ORS Action on Recommendation Submit SAR to NERC Obtain Approval for 12 Month Field Test Super-Regional Reserve Sharing JCM Lead Business Area Owner Review Concept with Joint Stakeholders	9/1/06 9/8/06 9/19/06 9/20/06 11/21/06 Midw E. T.Vo	9/12/06 9/13/06 9/20/06 9/20/06 11/10/06 12/14/06 vest ISO Skiba olkmann 1/22/07	· · · · · · · ·	9/8/06 9/19/06 9/20/06 9/20/06 11/21/06 S.E	9/13/06 9/20/06 9/20/06 11/10/06 12/14/06 PJM Bresler	3 3 3 3 3 3	9/20/06 9/20/06 11/10/06 12/14/06 Finish	
Finalize Recommendation to ORS Present Recommendation to the ORS ORS Action on Recommendation Submit SAR to NERC Obtain Approval for 12 Month Field Test Super-Regional Reserve Sharing JCM Lead Business Area Owner Review Concept with Joint Stakeholders Alternative Border Pricing Point Calculation	9/1/06 9/8/06 9/19/06 9/20/06 11/21/06 Midw E T.Vo	9/12/06 9/13/06 9/20/06 9/20/06 11/10/06 12/14/06 vest ISO Skiba olkmann 1/22/07	· · · · · · · · · · · · · · · · · · ·	9/8/06 9/19/06 9/20/06 9/20/06 11/21/06 S.E	9/13/06 9/20/06 9/20/06 11/10/06 12/14/06 PJM Bresler 1/22/07)))))))))))))))))))	9/18/06 9/20/06 9/20/06 11/10/06 12/14/06 Finish	
Finalize Recommendation to ORS Present Recommendation to the ORS ORS Action on Recommendation Submit SAR to NERC Obtain Approval for 12 Month Field Test Super-Regional Reserve Sharing JCM Lead Business Area Owner Review Concept with Joint Stakeholders Alternative Border Pricing Point Calculation JCM Lead	9/1/06 9/8/06 9/19/06 9/20/06 11/21/06 Midw E. T.Vo 1/22/07 Midw T.M:	9/12/06 9/13/06 9/20/06 9/20/06 11/10/06 12/14/06 vest ISO Skiba Ilkmann 1/22/07 vest ISO allinger	· · · · · · · · · · · · · · · · · · ·	9/8/06 9/19/06 9/20/06 9/20/06 11/21/06 S.E 1/22/07	9/13/06 9/20/06 9/20/06 11/10/06 12/14/06 PJM Bresler 1/22/07 PJM Bresler)))))))))))))))))))	9/20/06 9/20/06 11/10/06 12/14/06 Finish	
Finalize Recommendation to ORS Present Recommendation to the ORS ORS Action on Recommendation Submit SAR to NERC Obtain Approval for 12 Month Field Test Super-Regional Reserve Sharing JCM Lead Business Area Owner Review Concept with Joint Stakeholders Alternative Border Pricing Point Calculation JCM Lead Business Area Owner	9/1/06 9/8/06 9/19/06 9/20/06 11/21/06 Midw E. T.Vo 1/22/07 Midw T.M:	9/12/06 9/13/06 9/20/06 9/20/06 11/10/06 12/14/06 vest ISO Skiba olkmann 1/22/07		9/8/06 9/19/06 9/20/06 9/20/06 11/21/06 S.E 1/22/07	9/13/06 9/20/06 9/20/06 11/10/06 12/14/06 PJM Bresler 1/22/07 PJM Bresler Gilrain	3 3 3 3 3 3	9/20/06 9/20/06 11/10/06 12/14/06 Finish	
Finalize Recommendation to ORS Present Recommendation to the ORS ORS Action on Recommendation Submit SAR to NERC Obtain Approval for 12 Month Field Test Super-Regional Reserve Sharing JCM Lead Business Area Owner Review Concept with Joint Stakeholders Alternative Border Pricing Point Calculation JCM Lead	9/1/06 9/8/06 9/19/06 9/20/06 11/21/06 Midw E. T.Vo 1/22/07 Midw T.M:	9/12/06 9/13/06 9/20/06 9/20/06 11/10/06 12/14/06 vest ISO Skiba Ilkmann 1/22/07 vest ISO allinger Gribik		9/8/06 9/19/06 9/20/06 9/20/06 11/21/06 S.E 1/22/07	9/13/06 9/20/06 9/20/06 11/10/06 12/14/06 PJM Bresler 1/22/07 PJM Bresler		9/20/06 9/20/06 11/10/06 12/14/06 Finish	

November 30, 2007								
Completed Initiatives								
Activity/Milestone		Plar	ned		Actual			
Activity/Millestofie	Start	Finish	Start	Finish	Joint			
Decision Point on Cost Benefit Analysis	-	6/1/07	-	6/1/07	6/1/07			

November 30, 2007								
Completed I	nitiative	es						
A stivity/Milestone		P	lar	nned			Actual	
Activity/Milestone	Start Finish Start Finish						Joint	
Investigate Loop Flow Across Footprint	Midv	vest ISO		•	PJM		Finish	
JCM Lead Business Area Owner	T.Ma	allinger		C.Advena S.Williams				
Obtain Tag Data	5/12/06	7/31/06	>	5/12/06	7/31/06	>		
Obtain Midwest ISO and PJM Market Flow Data	7/24/06	9/1/06	~	7/24/06	9/1/06	~	9/1/06	
Obtain Non-Market Gen-to-Load Data	8/15/06	9/15/06	~	8/15/06	9/15/06	~		
Conduct Analysis - Tag Data	8/15/06	9/15/06	`	8/15/06	9/15/06	~	10/31/06	
Conduct Analysis - Market Flow Data	8/15/06	2/28/07	~	8/15/06	2/28/07	~		
Quantify Contributors to Loop Flows on Selected Interfaces	12/1/07	2/28/07	~	12/1/07	2/28/07	~		
Generate Final Loop Flow Report for Selected Interfaces	3/1/07	5/25/07	~	3/1/07	5/1/07	~	5/25/07	
Identify Next Steps	4/2/07	6/1/07	~	4/2/07	6/1/07	~	6/1/07	
Outage Coordination		vest ISO		_	PJM		Finish	
JCM Lead		Skiba			Advena			
Business Area Owner		Brown			Harm			
Develop Inter-Regional Outage Coordination White Paper	9/1/06	4/10/07	`	9/1/06	4/10/07	*	4/5/07	
Conduct Internal RTO Reviews	2/15/07	5/1/07	~	tbd	tbd	Н		
Conduct Stakeholder Reviews	3/24/07	3/24/07	`	tbd	tbd	Ц		
Implement Inter-Regional Outage Coordination White Paper	6/1/07	6/30/07	~	tbd	tbd	Ц		
Market Flow Threshold Reported to IDC JCM Lead		west ISO allinger		_	PJM Bresler		Finish	
Business Area Owner		Zwergel			Koza			
Develop Detailed Project Plan	1/29/07	2/14/07	~	2/1/07	4/24/07	~	4/24/07	
Vendor Requirement Specifications	12/1/06	1/31/07	>	_	-	,	1/31/07	
System development	12/21/06	10/15/07	~	2/1/07	4/26/07	,	10/1/07	
Test System Changes	3/29/07	10/31/07	`	4/26/07	5/18/07	~	10/31/07	
-	5/23/07	5/23/07	_	5/23/07	5/23/07	Ţ	5/23/07	
Mock Production Run	5/23/07	0/20/01		3/23/01	0,20,0.			