Joint and Common Market 2006/2007 Milestones

Activity/Milestone	February 1, 2008 Committed Initiatives						
	Planned						Actual
	Start	Finish		Start	Finish		Joint
FTR Alignment	**Midwest ISO**			**PJM**			**Finish**
JCM Lead	E. Skiba			S.Bresler			
Business Area Owner	T.Ramey			None			
Analyze Product	1/17/06	3/28/06	✔	-	-		3/28/06
Stakeholder review	4/1/06	9/30/06	✔	-	-		9/12/06
Submit filing to FERC	1/29/07	1/29/07	✔	-	-		1/29/07
Develop Business Rules for Implementation	3/12/07	3/30/07	✔	-	-		3/30/07
Finalize Functional Requirements	4/2/07	4/27/07	✔	-	-		4/27/07
Capital Project Approval Process	5/15/07	8/31/07	✔	-	-		9/5/07
Design and Development	4/2/07	12/17/07	✔	-	-		
Build and Test	9/19/07	2/22/08		-	-		
Initial ARR Registration	8/1/07	11/30/07	✔	-	-		
Update Processes/Procedures	5/15/07	3/7/08		-	-		
Customer Training	6/1/07	3/7/08		-	-		
Cutover to Production - Phase 1	12/3/07	12/5/07	✔	-	-		
Cutover to Production - Phase 2	2/6/08	2/28/08		-	-		
OR and RSG Alignment	**Midwest ISO**			**PJM**			**Finish**
JCM Lead	M.Robinson			S.Bresler			
Business Area Owner				None			
Analyze Product	1/17/06	3/28/06	✔	-	-		3/28/06
Stakeholder Review	tbd	tbd		-	-		
Develop System Requirements	tbd	tbd		-	-		
Modify Applications	tbd	tbd		-	-		
Conduct Testing	tbd	tbd		-	-		
Implement Changes	tbd	tbd		-	-		
Relaxation of Constraints	**Midwest ISO**			**PJM**			**Finish**
JCM Lead	T.Mallinger			S.Bresler			
Business Area Owner	P.Gribik			D.Hartung			
Technical Software Design Document	5/1/06	7/1/06	✔	5/1/06	7/1/06	✔	6/21/06
Obtain Estimates from Vendor	7/1/06	7/1/06	✔	7/1/06	7/1/06	✔	8/1/06
Detail Design	6/11/07	9/10/07	✔	6/1/07	7/25/07	✔	7/27/06
Modify Applications	7/16/07	2/28/07		9/1/07	12/21/07	✔	
Conduct Testing	1/15/08	4/15/08		12/24/07	2/29/08		
System Cutover	6/1/08	6/1/08		6/1/08	6/1/08		
Black Start and Restoration	**Midwest ISO**			**PJM**			**Finish**
JCM Lead	E.Skiba			C.Advena			
Business Area Owner	D.Subakti			A.Caven			
Midwest ISO Black Start/Restoration Technical White Paper	4/11/06	11/29/06	✔				
Determine Tariff, Regulatory, Reliability Issues	5/1/07	5/31/07	✔				
Obtain Midwest ISO Stakeholder Approval to Proceed	5/15/07	7/10/07	✔				
Compare Midwest ISO and PJM Processes	7/10/07	8/31/07	✔				
Midwest ISO Black Start/Restoration Tariff Development	7/10/07	3/31/08					
Make Appropriate Regulatory Filings	4/1/08	4/30/08					
Modify Policies, Procedures, Applications, Systems	5/1/08	7/1/08					
Provide Training and Implement Changes	7/1/08	9/1/08					

Joint and Common Market 2006/2007 Milestones

Activity/Milestone	Planned						Actual
February 1, 2008 / **Committed Initiatives**							
	Start	Finish		Start	Finish		Joint
Central Location to View Both Ramp Viewers	Midwest ISO			PJM			Finish
JCM Lead	E.Skiba			C.Advena			
Business Area Owner	N.Browning			C.Pacella			
Develop Business Requirements	1/2/07	3/31/07	✔	1/2/07	3/31/07	✔	
Design Central Location and Select Appropriate Technology	3/1/07	5/15/07	✔	3/1/07	5/15/07	✔	5/7/07
Build and Test Central Location	10/1/07	12/21/07	✔	11/1/07	1/1/08	✔	
Provide Training and Implement Changes	12/12/07	1/14/08	✔	1/11/08	1/14/08	✔	
Cross Border Cost Sharing of Expansions	Midwest ISO			PJM			Finish
JCM Lead	E.Skiba			C.Advena			
Business Area Owner	J. Webb			W. Whitehead			
Develop and File policy for Baseline Reliability Projects	1/1/05	6/1/05	✔	1/1/05	6/1/05	✔	6/1/05
Order on Reliability Filing	11/21/05	11/21/05	✔	11/21/05	11/21/05	✔	11/21//05
Compliance Filing on Reliability Filing	4/20/06	4/20/06	✔	4/20/06	4/20/06	✔	4/20/05
Develop Policy Concepts for Economic Projects	1/6/06	3/1/06	✔	1/6/06	3/1/06	✔	3/1/06
Stakeholder Discussion on Policy for Economic Projects	3/8/06	3/8/06	✔	3/8/06	3/8/06	✔	3/8/2006
Develop Policy Concepts for Economic Projects	3/8/06	4/6/06	✔	3/8/06	4/6/06	✔	4/6/2006
Stakeholder Discussion on Policy for Economic Projects	4/7/06	4/7/06	✔	4/7/06	4/7/06	✔	4/7/06
Develop Policy Concepts for Economic Projects	4/7/06	5/1/06	✔	4/7/06	5/1/06	✔	5/1/06
Stakeholder Discussion on Policy for Economic Projects	5/9/06	5/9/06	✔	5/9/06	5/9/06	✔	5/9/06
Submit extension request to FERC	5/9/06	5/26/06	✔	5/9/06	5/26/06	✔	5/18/06
FERC order Reliability X Border Allocation Sharing Tech. Conf.	9/21/06	9/21/06	✔	9/21/06	9/21/06	✔	9/21/06
File request for extension to Econ X Border Allocation Sharing	11/17/06	11/21/06	✔	11/17/06	11/21/06	✔	11/20/06
FERC conduct Tech. Conf. Reliability X Border Allocation Sharing	12/5/06	12/5/06	✔	12/5/06	12/5/06	✔	12/5/06
FERC Staff submit information to Commission	12/6/06		✔	12/6/06		✔	
Commission issue order on Tech Conference Information	tbd	tbd		tbd	tbd		
Continue Stakeholder Discussions on Policy for Economic Projects	tbd	tbd		tbd	tbd		
File Policy for Cross Border Allocation of Economic Project Costs	tbd	tbd		tbd	tbd		
Common Ramp Portal	Midwest ISO			PJM			Finish
JCM Lead	E.Skiba			C.Advena			
Business Area Owner	N.Browning			C.Pacella			
Develop Scope Document	3/17/08	8/1/08		3/17/08	8/1/08		
Review Scope Document with JCM Stakeholders	8/1/08	8/15/08		8/1/08	8/15/08		
Develop Project Plan	8/1/08	8/20/08		8/1/08	8/20/08		

Joint and Common Market 2006/2007 Milestones

February 1, 2008							
Require Further Analysis							

Activity/Milestone	Planned						Actual
	Start	**Finish**		**Start**	**Finish**		**Joint**
Coordinated OASIS	**Midwest ISO**			**PJM**			**Finish**
JCM Lead	E.Skiba			C.Advena			
Business Area Owner	J.Pewarski			C.Advena			
Perform Analysis	9/1/06	11/30/06	✔	9/1/06	11/30/06	✔	1/22/07
Stakeholder Review	11/1/06	1/22/07	✔	11/1/06	1/22/07	✔	1/22/07
Re-evaluate Initiative based on NAESB 890 Work	10/1/08	12/31/08		10/1/08	12/31/08		
Dynamic Dispatch Sched/RT Dispatch Transactions	**Midwest ISO**			**PJM**			**Finish**
JCM Lead	T.Mallinger			S.Bresler			------------
Business Area Owner							
Conduct Analysis and Review with Stakeholders	hold	hold		tbd	tbd		
Determine Next Steps	hold	hold		tbd	tbd		
Netting in the IDC	**Midwest ISO**			**PJM**			**Finish**
JCM Lead	T.Mallinger			S. Bresler			
Business Area Owner	D. Zwergel			F. Koza			
Conduct Analysis	tbd	tbd		tbd	tbd		
Develop Preliminary Recommendation	tbd	tbd		tbd	tbd		
Review Preliminary Recommendation with ORS	tbd	tbd		tbd	tbd		
Conduct Detail Analysis/Cost Estimates	tbd	tbd		tbd	tbd		
Prepare Final Recommendation for ORS	tbd	tbd		tbd	tbd		
Present Recommendation to the ORS	tbd	tbd		tbd	tbd		
ORS Action on Recommendation	tbd	tbd		tbd	tbd		
Cross Border FTRs in the Allocations	**Midwest ISO**			**PJM**			**Finish**
JCM Lead	T.Mallinger			S.Bresler			------------
Business Area Owner	T.Ramey						
Determine how Midwest ISO&PJM Allocation Process Must Change	tbd	tbd		tbd	tbd		
Define Business Rules for Resolving Differences	tbd	tbd		tbd	tbd		
Perform Detailed Cost Benefit Analysis	tbd	tbd		tbd	tbd		
Review Results with Stakeholders	tbd	tbd		tbd	tbd		
Go/No Go Decision to Proceed with Initiative	tbd	tbd		tbd	tbd		
Shared Regulation Market	**Midwest ISO**			**PJM**			**Finish**
JCM Lead	D.Taylor			S.Bresler			------------
Business Area Owner							
Develop Options for Implementing Combined Regulation Mkt.	tbd	tbd		tbd	tbd		
Perform Detailed Study Modeling Impact of Shared Reg. Mkt.	tbd	tbd		tbd	tbd		
Identify Policies, Procedures, Application Changes	tbd	tbd		tbd	tbd		
Review Results with Stakeholders	tbd	tbd		tbd	tbd		
Go/No Go Decision to Proceed with Initiative	tbd	tbd		tbd	tbd		
Loop Flow Study Phase II	**Midwest ISO**			**PJM**			**Finish**
JCM Lead	T. Mallinger			S.Williams			------------
Business Area Owner							
Develop Scope Document	8/30/07	9/28/07	✔	8/30/07	9/28/07	✔	9/28/07
Finalize Scope	10/5/07	10/15/07	✔	10/5/07	10/15/07	✔	10/15/07
Develop Flowgate Analysis Approach	10/16/07	12/1/07	✔	10/16/07	12/1/07	✔	12/7/07
Conduct Analysis	12/1/07	2/1/08		12/1/07	2/1/08		
Quantify Contributions	1/15/08	3/1/08		1/15/08	3/1/08		
Identify Mitigating Actions	2/15/08	4/1/08		2/15/08	4/1/08		
Finalize Report	4/1/08	5/1/08		4/1/08	5/1/08		
Present Findings to Stakeholders	6/1/08	6/15/08		6/1/08	6/15/08		

Joint and Common Market 2006/2007 Milestones

Completed Initiatives

Activity/Milestone	Planned				Actual
	Start	**Finish**	**Start**	**Finish**	**Joint**
Midwest ISO Ramp Viewer	**Midwest ISO**		**PJM**		**Finish**
JCM Lead	**T.Mallinger**		**M.Bryson**		
Business Area Owner	**B.Nutter**		**C.Pacella**		
Build Midwest ISO Ramp Viewer	-	3/28/06 ✔	-	-	3/28/06
Test Midwest ISO Ramp Viewer	4/3/06	5/5/06 ✔	-	-	5/10/06
Implement Midwest ISO Ramp Viewer	4/25/06	5/15/06 ✔	-	-	5/15/06
Moving JOUs Between Markets	**Midwest ISO**		**PJM**		**Finish**
JCM Lead	**A.Adams**		**M.Bryson**		
Business Area Owner	**K.Sperry**		**R.Ogburn**		
Define Moving JOU Requirements	1/1/06	2/15/06 ✔		1/1/06 ✔	2/15/06
Modify Systems	2/1/06	3/10/06 ✔	1/1/06	2/1/06 ✔	3/10/06
Conduct Testing	2/15/06	4/23/06 ✔	2/1/06	4/23/06 ✔	3/30/06
Implement Moving JOUs Between Markets	4/23/06	4/30/06 ✔	4/23/06	4/30/06 ✔	4/11/2006
Price Transparency - Common Search (Web)	**Midwest ISO**		**PJM**		**Finish**
JCM Lead	**E.Skiba**		**C.Hendrzak**		
Business Area Owner	**D.Lang**		**D.Anders**		
Evaluate Search Engine	1/1/06	3/22/06 ✔	1/1/06	3/22/06 ✔	3/22/06
Modify System	4/1/06	5/31/06 ✔	4/1/06	5/31/06 ✔	5/31/06
Conduct Testing	6/1/06	6/23/06 ✔	6/1/06	6/23/06 ✔	5/31/06
Implement Common Search Engine	6/24/06	6/30/06 ✔	6/24/06	6/30/06 ✔	8/7/2006
Price Transparency - Link PTP and eData	**Midwest ISO**		**PJM**		**Finish**
JCM Lead	**E.Skiba**		**C.Hendrzak**		
Business Area Owner	**D.Francis**		**J.Whooley**		
Identify Data for Display/Download	4/1/06	4/22/06 ✔	4/1/06	4/22/06 ✔	4/22/06
Evaluate Technical Alternatives	4/16/06	6/20/06 ✔	4/16/06	6/20/06 ✔	5/12/06
Modify System	6/21/06	10/13/06 ✔	6/21/06	10/13/06 ✔	11/1/06
Implement LMP Contour Map	11/1/06	11/16/06 ✔	11/1/06	11/16/06 ✔	11/16/06
Implement link with eData and PTP	10/31/06	12/1/06 ✔	10/31/06	12/1/06 ✔	12/1/06
Conduct Testing	9/11/06	1/18/07 ✔	9/11/06	1/18/07 ✔	1/18/07
Complete Implementation	12/1/08	1/19/07 ✔	12/1/08	1/19/07 ✔	1/19/2007
Price Transparency - Enhance Joint Website	**Midwest ISO**		**PJM**		**Finish**
JCM Lead	**E.Skiba**		**C.Hendrzak**		
Business Area Owner	**D.Lang**		**D.Anders**		
Define Joint Website Requirements	1/1/06	3/22/06 ✔	1/1/06	3/22/06 ✔	3/22/06
Modify System	4/1/06	6/23/06 ✔	4/1/06	6/23/06 ✔	6/30/06
Conduct Testing	6/1/06	6/30/06 ✔	6/1/06	6/30/06 ✔	6/30/06
Implement Joint Website Enhancements	7/1/06	7/21/06 ✔	7/1/06	7/21/06 ✔	7/20/2006

Joint and Common Market 2006/2007 Milestones

Activity/Milestone	Planned						Actual
February 1, 2008 **Completed Initiatives**							
	Start	Finish		Start	Finish		Joint
Common Long-Term Firm Transmission Queue	**Midwest ISO**			**PJM**			**Finish**
JCM Lead	E.Skiba			M.Bryson			
Business Area Owner	E.Laverty			C.Advena			
Identify Differences Between Midwest ISO and PJM	1/17/06	2/23/06	✓	1/1/06	3/15/06	✓	3/15/06
Develop Common Long Term Transmission Queue Process	4/1/06	6/30/06	✓	3/16/06	6/30/06	✓	7/5/06
Determine if FERC Filing is Required	4/1/06	7/14/06	✓	7/1/06	8/31/06	✓	8/18/06
Develop Business Practices and Manuals	-	-		-	-		
Drill down information requirements	7/14/06	9/15/06	✓	8/14/06	9/15/06	✓	9/12/06
Determine timelines	7/14/06	9/15/06	✓	8/14/06	9/15/06	✓	9/12/06
Specify ownership of each task	7/14/06	9/15/06	✓	8/14/06	9/15/06	✓	9/12/06
Roll into Business Practices	7/14/06	12/15/06	✓	8/14/06	12/15/06		
Conduct Stakeholder Reviews	10/1/06	10/5/06	✓	10/1/06	10/15/06		
Rollout Business Practices and Manuals	11/1/06	12/31/06	✓	11/1/06	12/31/06		
Alignment of OASIS Business Practices	**Midwest ISO**			**PJM**			**Finish**
JCM Lead	E.Skiba			M.Bryson			
Business Area Owner	J.Pewarski			C.Advena			
Analyze Midwest ISO and PJM OASIS Business Practices	1/31/06	3/15/06	✓	1/31/06	3/15/06	✓	3/15/06
Stakeholder Review	4/1/06	6/6/06	✓	4/1/06	7/30/06	✓	7/12/06
Develop Tariff Language Changes	6/26/06	8/8/06	✓	6/26/06	8/8/06	✓	8/8/06
Conduct Stakeholder Review - Tariff Language	6/26/06	9/28/06	✓	6/26/06	9/28/06	✓	9/28/06
Develop Business Practices	tbd	tbd		tbd	tbd		
Stakeholder Review - Business Practices	tbd	tbd		tbd	tbd		
Develop System Requirements	7/1/06	8/30/06	✓	7/1/06	8/30/06	✓	8/30/06
Modify Applications	9/1/06	12/15/06	✓	9/1/06	12/15/06	✓	12/15/06
Conduct Testing	12/15/06	12/23/06	✓	12/15/06	12/23/06	✓	12/18/2006
Implement Changes	12/27/06	12/31/06	✓	12/27/06	12/31/06	✓	12/19/06
Emergency Energy - Align Agreements and Practices	**Midwest ISO**			**PJM**			**Finish**
JCM Lead	E.Skiba			M.Bryson			
Business Area Owner	G.Troxell			S.Pincus			
Identify Agreements to be replaced	1/16/06	2/10/06	✓	1/16/06	2/10/06	✓	2/10/06
Document legal, regulatory, corporate structure issues	2/1/06	3/28/06	✓	2/1/06	3/28/06	✓	3/28/06
Draft Tariff Changes	6/15/06	8/25/06	✓	4/1/06	9/20/06		
Review Midwest ISO position for EE until Midwest ISO becomes BA		11/15/06	✓				
No Further Action for this initiative		11/15/06	✓				
Joint Exp. Planning (Coordinated System Plan)	**Midwest ISO**			**PJM**			**Finish**
JCM Lead	E.Skiba			M.Bryson			
Business Area Owner	J. Webb			M.Sims			
Develop Common Model	1/16/06	3/15/06	✓	1/16/06	3/15/06	✓	4/1/06
Initial Analysis	3/16/06	7/1/06	✓	3/16/06	7/1/06	✓	7/18/06
Obtain Stakeholder Input on Interim Results (IPSAC)	7/1/06	7/25/06	✓	7/1/06	7/25/06	✓	7/25/2006
Complete Analysis and Prelim Report	7/1/06	11/1/06	✓	7/1/06	11/1/06	✓	11/1/2006
Obtain Stakeholder Input on Draft Report (IPSAC)	12/7/06	12/7/06	✓	12/7/06	12/7/06	✓	12/7/2006
Complete and Publish CSP Report	12/8/06	12/20/06	✓	12/8/06	12/20/06	✓	12/22/06

Joint and Common Market 2006/2007 Milestones

February 1, 2008
Completed Initiatives

Activity/Milestone	Planned				Actual
	Start	Finish	Start	Finish	Joint
Common Deliverability Studies	**Midwest ISO**		**PJM**		**Finish**
JCM Lead	E.Skiba		M.Bryson		
Business Area Owner	R.Arness		S. Gass		
Complete Initial Analysis in CSP	1/16/06	10/1/06 ✓	1/16/06	10/1/06 ✓	
Initial Analysis	3/16/06	7/1/06 ✓	3/16/06	7/1/06 ✓	7/18/06
Obtain Stakeholder Input on Interim Results (IPSAC)	7/1/06	7/25/06 ✓	7/1/06	7/25/06 ✓	7/25/2006
Complete Analysis and Prelim Report	7/1/06	11/30/06 ✓	7/1/06	11/30/06 ✓	11/1/2006
Obtain Stakeholder Input on Draft Report (IPSAC)	12/7/06	12/7/06 ✓	12/7/06	12/7/06 ✓	12/7/2006
Identification of Common Deliverability Impacts on System	12/8/06	12/20/06 ✓	12/8/06	12/20/06 ✓	12/22/06
Dynamic Schedules/Pseudo Ties	**Midwest ISO**		**PJM**		**Finish**
JCM Lead	E.Skiba		C.Advena		
Business Area Owner	K.Sperry		C.Pacella		
Develop System Requirements	1/31/06	2/28/06 ✓	-	-	2/28/06
Modify Applications	4/1/06	9/15/06 ✓	-	-	9/25/06
Conduct Testing	9/29/06	2/9/07 ✓	-	-	2/20/2007
Implement Changes	2/12/07	2/16/07 ✓	-	-	2/23/07
PJM Marginal Losses	**Midwest ISO**		**PJM**		**Finish**
JCM Lead	E.Skiba		S.Bresler		
Business Area Owner	None				
Stakeholder review	-	-	5/16/06	10/15/06 ✓	8/3/06
Complete FERC Filings	-	-	10/15/06	1/15/07 ✓	8/3/06
Develop System Requirements	-	-	10/15/06	1/15/07 ✓	12/31/06
Modify Applications	-	-	1/15/07	3/15/07 ✓	1/10/07
Conduct Testing	-	-	3/15/07	5/15/07 ✓	5/15/2007
Implement Changes	-	-	5/15/07	6/1/07 ✓	6/1/07

Require Further Analysis Initiatives Completed

Activity/Milestone	Planned				Actual
	Start	Finish	Start	Finish	Joint
Production Cost Study	**Midwest ISO**		**PJM**		**Finish**
JCM Lead	A.Adams		S.Bresler		
Business Area Owner	J.Lawhorn		J.Bastian		
Complete Study Approach	12/19/05	1/13/06 ✓	12/19/05	1/13/06 ✓	1/13/06
Perform Analysis	1/16/06	3/27/06 ✓	1/16/06	3/27/06 ✓	3/27/06
Produce Final Report	3/1/06	5/21/06 ✓	3/1/06	5/21/06 ✓	5/25/06
Provide Data to WPS	6/2/06	6/13/06 ✓	-	-	6/13/06
Common Time Zones - PJM Move to EST	**Midwest ISO**		**PJM**		**Finish**
JCM Lead	D.Taylor		M.Bryson		
Business Area Owner	M.Robinson		M.Radel		
Perform Analysis	-	-	1/1/06	6/30/06 ✓	3/30/06
Quantify Effort	-	-	7/1/06	9/30/06 ✓	3/30/06
Stakeholder Review	-	-	10/1/06	12/31/06 ✓	5/16/06
Decision Point on Cost Benefit Analysis	-	-		12/31/06 ✓	5/16/06
No Further Action for this initiative					5/16/06

Joint and Common Market 2006/2007 Milestones

February 1, 2008 — Completed Initiatives								
Activity/Milestone	**Planned**							**Actual**
	Start	Finish		Start	Finish			Joint
Market Flow Threshold Assessment	**Midwest ISO**			**PJM**				**Finish**
JCM Lead	T.Mallinger			S. Bresler				
Business Area Owner	D. Zwergel			F. Koza				
Conduct Analysis	5/12/06	8/8/06	✔	5/12/06	8/8/08	✔		8/8/06
Develop Draft Recommendation	7/6/06	8/8/06	✔	7/6/06	8/8/06	✔		8/8/06
Review Recommendation with CMPWG	8/23/06	8/23/06	✔	8/23/06	8/23/06	✔		8/23/06
Review Recommendation with CMPC	9/1/06	9/12/06	✔	9/1/06	9/12/06	✔		9/13/06
Finalize Recommendation to ORS	9/8/06	9/13/06	✔	9/8/06	9/13/06	✔		9/18/06
Present Recommendation to the ORS	9/19/06	9/20/06	✔	9/19/06	9/20/06	✔		9/20/06
ORS Action on Recommendation	9/20/06	9/20/06	✔	9/20/06	9/20/06	✔		9/20/06
Submit SAR to NERC	9/20/06	11/10/06	✔	9/20/06	11/10/06	✔		11/10/06
Obtain Approval for 12 Month Field Test	11/21/06	12/14/06	✔	11/21/06	12/14/06	✔		12/14/06
Super-Regional Reserve Sharing	**Midwest ISO**			**PJM**				**Finish**
JCM Lead	E.Skiba			S.Bresler				
Business Area Owner	T.Volkmann							
Review Concept with Joint Stakeholders	1/22/07	1/22/07	✔	1/22/07	1/22/07	✔		
Alternative Border Pricing Point Calculation	**Midwest ISO**			**PJM**				**Finish**
JCM Lead	T.Mallinger			S.Bresler				
Business Area Owner	P.Gribik			M.Gilrain				
Perform Analysis	4/1/06	8/14/06	✔	4/1/06	8/14/06	✔		3/12/07
Identify Changes	7/1/06	9/30/06		7/1/06	9/30/06			N/A
Stakeholder Review	10/1/06	6/1/07	✔	10/1/06	6/1/07	✔		6/1/07
Decision Point on Cost Benefit Analysis	-	6/1/07	✔	-	6/1/07	✔		6/1/07
Investigate Loop Flow Across Footprint	**Midwest ISO**			**PJM**				**Finish**
JCM Lead	T.Mallinger			C.Advena				
Business Area Owner				S.Williams				
Obtain Tag Data	5/12/06	7/31/06	✔	5/12/06	7/31/06	✔		
Obtain Midwest ISO and PJM Market Flow Data	7/24/06	9/1/06	✔	7/24/06	9/1/06	✔		9/1/06
Obtain Non-Market Gen-to-Load Data	8/15/06	9/15/06	✔	8/15/06	9/15/06	✔		
Conduct Analysis - Tag Data	8/15/06	9/15/06	✔	8/15/06	9/15/06	✔		10/31/06
Conduct Analysis - Market Flow Data	8/15/06	2/28/07	✔	8/15/06	2/28/07	✔		
Quantify Contributors to Loop Flows on Selected Interfaces	12/1/07	2/28/07	✔	12/1/07	2/28/07	✔		
Generate Final Loop Flow Report for Selected Interfaces	3/1/07	5/25/07	✔	3/1/07	5/1/07	✔		5/25/07
Identify Next Steps	4/2/07	6/1/07	✔	4/2/07	6/1/07	✔		6/1/07
Outage Coordination	**Midwest ISO**			**PJM**				**Finish**
JCM Lead	E.Skiba			C.Advena				
Business Area Owner	J.Brown			W. Harm				
Develop Inter-Regional Outage Coordination White Paper	9/1/06	4/10/07	✔	9/1/06	4/10/07	✔		4/5/07
Conduct Internal RTO Reviews	2/15/07	5/1/07	✔	tbd	tbd			
Conduct Stakeholder Reviews	3/24/07	3/24/07	✔	tbd	tbd			
Implement Inter-Regional Outage Coordination White Paper	6/1/07	6/30/07	✔	tbd	tbd			

Joint and Common Market 2006/2007 Milestones

February 1, 2008 **Completed Initiatives**					
Activity/Milestone	**Planned**				**Actual**
	Start	**Finish**	**Start**	**Finish**	**Joint**
Market Flow Threshold Reported to IDC	**Midwest ISO**		**PJM**		**Finish**
JCM Lead	T.Mallinger		S. Bresler		
Business Area Owner	D. Zwergel		F. Koza		
Develop Detailed Project Plan	1/29/07	2/14/07	2/1/07	4/24/07	4/24/07
Vendor Requirement Specifications	12/1/06	1/31/07	-	-	1/31/07
System development	12/21/06	10/15/07	2/1/07	4/26/07	10/1/07
Test System Changes	3/29/07	10/31/07	4/26/07	5/18/07	10/31/07
Mock Production Run	5/23/07	5/23/07	5/23/07	5/23/07	5/23/07
Cutover to Production	11/1/07	11/1/07	5/23/07	5/31/07	11/1/07