Joint and Common Market 2006 - 2008 Milestones

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Committed Initiatives

Activity/Milestone	Planned						Actual
	Start	Finish		Start	Finish		Joint
OR and RSG Alignment	**Midwest ISO**			**PJM**			**Finish**
JCM Lead	**M.Robinson**			**S.Bresler**			
Business Area Owner				**None**			
Analyze Product	1/17/06	3/28/06	✓	-	-		3/28/06
Stakeholder Review	tbd	tbd		-	-		
Develop System Requirements	tbd	tbd		-	-		
Modify Applications	tbd	tbd		-	-		
Conduct Testing	tbd	tbd		-	-		
Implement Changes	tbd	tbd		-	-		
Relaxation of Constraints	**Midwest ISO**			**PJM**			**Finish**
JCM Lead	**T.Mallinger**			**S.Bresler**			
Business Area Owner	**P.Gribik**			**D.Hartung**			
Technical Software Design Document	5/1/06	7/1/06	✓	5/1/06	7/1/06	✓	6/21/06
Obtain Estimates from Vendor	7/1/06	7/1/06	✓	7/1/06	7/1/06	✓	8/1/06
Detail Design	6/11/07	9/10/07	✓	6/1/07	7/25/07	✓	7/27/07
Modify Applications	7/16/07	2/29/08	✓	9/1/07	12/21/07	✓	2/29/08
Conduct Testing	3/3/08	6/30/08		12/24/07	6/30/08		
System Cutover	9/9/08	9/9/08		9/9/08	9/9/08		
Black Start and Restoration	**Midwest ISO**			**PJM**			**Finish**
JCM Lead	**E.Skiba**			**C.Advena**			
Business Area Owner	**D.Subakti**			**A.Caven**			
Midwest ISO Black Start/Restoration Technical White Paper	4/11/06	11/29/06	✓				11/29/06
Determine Tariff, Regulatory, Reliability Issues	5/1/07	5/31/07	✓				5/31/07
Obtain Midwest ISO Stakeholder Approval to Proceed	5/15/07	7/10/07	✓				7/10/07
Compare Midwest ISO and PJM Processes	7/10/07	8/31/07	✓				8/31/07
Midwest ISO Black Start/Restoration Tariff Development	7/10/07	7/8/08					
Make Appropriate Regulatory Filings	7/18/08	7/31/08					
Modify Policies, Procedures, Applications, Systems	8/1/08	9/30/08					
Provide Training and Implement Changes	10/1/08	11/28/08					
Cross Border Cost Sharing of Expansions	**Midwest ISO**			**PJM**			**Finish**
JCM Lead	**E.Skiba**			**C.Advena**			
Business Area Owner	**J. Webb**			**W. Whitehead**			
FERC Issues Order for Reliability Cross Border Cost Sharing		1/31/08	✓		1/31/08	✓	1/31/08
Reset Milestones	2/1/08	2/8/08	✓		2/8/08	✓	2/8/08
RTOs Submit Compliance Filing	2/1/08	3/3/08	✓	2/1/08	3/3/08	✓	3/3/08
Develop Porposal for Economic Cost Sharing	3/1/08	7/15/08		3/1/08	7/15/08		
RTOs Submit Economic Cross Border Cost Sharing Proposal		8/1/08			8/1/08		
FERC Issues Order for Economic Cross Border Cost Sharing		tbd			tbd		
Common Ramp Portal	**Midwest ISO**			**PJM**			**Finish**
JCM Lead	**J.Marshall**			**C.Advena**			
Business Area Owner	**N.Browning**			**C.Pacella**			
Develop Scope Document	3/17/08	8/1/08		3/17/08	8/1/08		
Review Scope Document with JCM Stakeholders	8/1/08	8/15/08		8/1/08	8/15/08		
Develop Project Plan	8/1/08	8/20/08		8/1/08	8/20/08		

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Require Further Analysis

Activity/Milestone	Planned						Actual
	Start	Finish		Start	Finish		Joint
Coordinated OASIS	**Midwest ISO**			**PJM**			**Finish**
JCM Lead	**E.Skiba**			**C.Advena**			
Business Area Owner	**J.Pewarski**			**C.Advena**			
Perform Analysis	9/1/06	11/30/06	✓	9/1/06	11/30/06	✓	11/30/06
Stakeholder Review	11/1/06	1/22/07	✓	11/1/06	1/22/07	✓	1/22/07
Re-evaluate Initiative based on NAESB 890 Work	hold	hold		hold	hold		
Dynamic Dispatch Sched/RT Dispatch Transactions	**Midwest ISO**			**PJM**			**Finish**
JCM Lead	**T.Mallinger**			**S.Bresler**			
Business Area Owner							
Conduct Analysis and Review with Stakeholders	hold	hold		hold	hold		
Determine Next Steps	hold	hold		hold	hold		
Netting in the IDC	**Midwest ISO**			**PJM**			**Finish**
JCM Lead	**T.Mallinger**			**S. Bresler**			
Business Area Owner	**D. Zwergel**			**F. Koza**			
Conduct Analysis	hold	hold		hold	hold		
Develop Preliminary Recommendation	hold	hold		hold	hold		
Review Preliminary Recommendation with ORS	hold	hold		hold	hold		
Conduct Detail Analysis/Cost Estimates	hold	hold		hold	hold		
Prepare Final Recommendation for ORS	hold	hold		hold	hold		
Present Recommendation to the ORS	hold	hold		hold	hold		
ORS Action on Recommendation	hold	hold		hold	hold		
Cross Border FTRs in the Allocations	**Midwest ISO**			**PJM**			**Finish**
JCM Lead	**T.Mallinger**			**S.Bresler**			
Business Area Owner	**T.Ramey**						
Determine how Midwest ISO&PJM Allocation Process Must Change	hold	hold		hold	hold		
Define Business Rules for Resolving Differences	hold	hold		hold	hold		
Perform Detailed Cost Benefit Analysis	hold	hold		hold	hold		
Review Results with Stakeholders	hold	hold		hold	hold		
Go/No Go Decision to Proceed with Initiative	hold	hold		hold	hold		
Shared Regulation Market	**Midwest ISO**			**PJM**			**Finish**
JCM Lead	**D.Taylor**			**S.Bresler**			
Business Area Owner							
Develop Options for Implementing Combined Regulation Mkt.	hold	hold		hold	hold		
Perform Detailed Study Modeling Impact of Shared Reg. Mkt.	hold	hold		hold	hold		
Identify Policies, Procedures, Application Changes	hold	hold		hold	hold		
Review Results with Stakeholders	hold	hold		hold	hold		
Go/No Go Decision to Proceed with Initiative	hold	hold		hold	hold		
Loop Flow Study Phase II	**Midwest ISO**			**PJM**			**Finish**
JCM Lead	**T. Mallinger**			**S.Williams**			
Business Area Owner							
Develop Scope Document	8/30/07	9/28/07	✓	8/30/07	9/28/07	✓	9/28/07
Finalize Scope	10/5/07	10/15/07	✓	10/5/07	10/15/07	✓	10/15/07
Develop Flowgate Analysis Approach	10/16/07	12/1/07	✓	10/16/07	12/1/07	✓	12/7/07
Conduct Analysis	12/1/07	6/20/08		12/1/07	6/20/08		
Quantify Contributions	1/15/08	6/20/08		1/15/08	6/20/08		
Identify Mitigating Actions	2/15/08	6/20/08		2/15/08	6/20/08		
Present Findings to Stakeholders	6/1/08	7/3/08		6/1/08	7/3/08		
Finalize Report	6/1/08	10/3/08		6/1/08	10/3/08		

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Completed Initiatives

Activity/Milestone	Planned					Actual
	Start	Finish		Start	Finish	Joint
Midwest ISO Ramp Viewer	**Midwest ISO**			**PJM**		**Finish**
JCM Lead	**T.Mallinger**			**M.Bryson**		
Business Area Owner	**B.Nutter**			**C.Pacella**		
Build Midwest ISO Ramp Viewer	-	3/28/06	✓	-	-	3/28/06
Test Midwest ISO Ramp Viewer	4/3/06	5/5/06	✓	-	-	5/10/06
Implement Midwest ISO Ramp Viewer	4/25/06	5/15/06	✓	-	-	5/15/06
Moving JOUs Between Markets	**Midwest ISO**			**PJM**		**Finish**
JCM Lead	**A.Adams**			**M.Bryson**		
Business Area Owner	**K.Sperry**			**R.Ogburn**		
Define Moving JOU Requirements	1/1/06	2/15/06	✓		1/1/06	✓ 2/15/06
Modify Systems	2/1/06	3/10/06	✓	1/1/06	2/1/06	✓ 3/10/06
Conduct Testing	2/15/06	4/23/06	✓	2/1/06	4/23/06	✓ 3/30/06
Implement Moving JOUs Between Markets	4/23/06	4/30/06	✓	4/23/06	4/30/06	✓ 4/11/2006
Price Transparency - Common Search (Web)	**Midwest ISO**			**PJM**		**Finish**
JCM Lead	**E.Skiba**			**C.Hendrzak**		
Business Area Owner	**D.Lang**			**D.Anders**		
Evaluate Search Engine	1/1/06	3/22/06	✓	1/1/06	3/22/06	✓ 3/22/06
Modify System	4/1/06	5/31/06	✓	4/1/06	5/31/06	✓ 5/31/06
Conduct Testing	6/1/06	6/23/06	✓	6/1/06	6/23/06	✓ 5/31/06
Implement Common Search Engine	6/24/06	6/30/06	✓	6/24/06	6/30/06	✓ 8/7/2006
Price Transparency - Link PTP and eData	**Midwest ISO**			**PJM**		**Finish**
JCM Lead	**E.Skiba**			**C.Hendrzak**		
Business Area Owner	**D.Francis**			**J.Whooley**		
Identify Data for Display/Download	4/1/06	4/22/06	✓	4/1/06	4/22/06	✓ 4/22/06
Evaluate Technical Alternatives	4/16/06	6/20/06	✓	4/16/06	6/20/06	✓ 5/12/06
Modify System	6/21/06	10/13/06	✓	6/21/06	10/13/06	✓ 11/1/06
Implement LMP Contour Map	11/1/06	11/16/06	✓	11/1/06	11/16/06	✓ 11/16/06
Implement link with eData and PTP	10/31/06	12/1/06	✓	10/31/06	12/1/06	✓ 12/1/06
Conduct Testing	9/11/06	1/18/07	✓	9/11/06	1/18/07	✓ 1/18/07
Complete Implementation	12/1/08	1/19/07	✓	12/1/08	1/19/07	✓ 1/19/2007
Price Transparency - Enhance Joint Website	**Midwest ISO**			**PJM**		**Finish**
JCM Lead	**E.Skiba**			**C.Hendrzak**		
Business Area Owner	**D.Lang**			**D.Anders**		
Define Joint Website Requirements	1/1/06	3/22/06	✓	1/1/06	3/22/06	✓ 3/22/06
Modify System	4/1/06	6/23/06	✓	4/1/06	6/23/06	✓ 6/30/06
Conduct Testing	6/1/06	6/30/06	✓	6/1/06	6/30/06	✓ 6/30/06
Implement Joint Website Enhancements	7/1/06	7/21/06	✓	7/1/06	7/21/06	✓ 7/20/2006

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Completed Initiatives

Activity/Milestone	Planned			Actual
	Start	Finish	Start	Finish	Joint
Common Long-Term Firm Transmission Queue	**Midwest ISO**		**PJM**		**Finish**
JCM Lead	**E.Skiba**		**M.Bryson**		
Business Area Owner	**E.Laverty**		**C.Advena**		
Identify Differences Between Midwest ISO and PJM	1/17/06	2/23/06	1/1/06	3/15/06	3/15/06
Develop Common Long Term Transmission Queue Process	4/1/06	6/30/06	3/16/06	6/30/06	7/5/06
Determine if FERC Filing is Required	4/1/06	7/14/06	7/1/06	8/31/06	8/18/06
Develop Business Practices and Manuals	-	-	-	-	
Drill down information requirements	7/14/06	9/15/06	8/14/06	9/15/06	9/12/06
Determine timelines	7/14/06	9/15/06	8/14/06	9/15/06	9/12/06
Specify ownership of each task	7/14/06	9/15/06	8/14/06	9/15/06	9/12/06
Roll into Business Practices	7/14/06	12/15/06	8/14/06	12/15/06	
Conduct Stakeholder Reviews	10/1/06	10/5/06	10/1/06	10/15/06	
Rollout Business Practices and Manuals	11/1/06	12/31/06	11/1/06	12/31/06	
Alignment of OASIS Business Practices	**Midwest ISO**		**PJM**		**Finish**
JCM Lead	**E.Skiba**		**M.Bryson**		
Business Area Owner	**J.Pewarski**		**C.Advena**		
Analyze Midwest ISO and PJM OASIS Business Practices	1/31/06	3/15/06	1/31/06	3/15/06	3/15/06
Stakeholder Review	4/1/06	6/6/06	4/1/06	7/30/06	7/12/06
Develop Tariff Language Changes	6/26/06	8/8/06	6/26/06	8/8/06	8/8/06
Conduct Stakeholder Review - Tariff Language	6/26/06	9/28/06	6/26/06	9/28/06	9/28/06
Develop Business Practices	tbd	tbd	tbd	tbd	
Stakeholder Review - Business Practices	tbd	tbd	tbd	tbd	
Develop System Requirements	7/1/06	8/30/06	7/1/06	8/30/06	8/30/06
Modify Applications	9/1/06	12/15/06	9/1/06	12/15/06	12/15/06
Conduct Testing	12/15/06	12/23/06	12/15/06	12/23/06	12/18/2006
Implement Changes	12/27/06	12/31/06	12/27/06	12/31/06	12/19/06
Emergency Energy - Align Agreements and Practices	**Midwest ISO**		**PJM**		**Finish**
JCM Lead	**E.Skiba**		**M.Bryson**		
Business Area Owner	**G.Troxell**		**S.Pincus**		
Identify Agreements to be replaced	1/16/06	2/10/06	1/16/06	2/10/06	2/10/06
Document legal, regulatory, corporate structure issues	2/1/06	3/28/06	2/1/06	3/28/06	3/28/06
Draft Tariff Changes	6/15/06	8/25/06	4/1/06	9/20/06	
Review Midwest ISO position for EE until Midwest ISO becomes BA		11/15/06			
No Further Action for this initiative		11/15/06			
Joint Exp. Planning (Coordinated System Plan)	**Midwest ISO**		**PJM**		**Finish**
JCM Lead	**E.Skiba**		**M.Bryson**		
Business Area Owner	**J. Webb**		**M.Sims**		
Develop Common Model	1/16/06	3/15/06	1/16/06	3/15/06	4/1/06
Initial Analysis	3/16/06	7/1/06	3/16/06	7/1/06	7/18/06
Obtain Stakeholder Input on Interim Results (IPSAC)	7/1/06	7/25/06	7/1/06	7/25/06	7/25/2006
Complete Analysis and Prelim Report	7/1/06	11/1/06	7/1/06	11/1/06	11/1/2006
Obtain Stakeholder Input on Draft Report (IPSAC)	12/7/06	12/7/06	12/7/06	12/7/06	12/7/2006
Complete and Publish CSP Report	12/8/06	12/20/06	12/8/06	12/20/06	12/22/06

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Completed Initiatives

Activity/Milestone	Planned						Actual
	Start	Finish		Start	Finish		Joint
Common Deliverability Studies	**Midwest ISO**			**PJM**			**Finish**
JCM Lead	**E.Skiba**			**M.Bryson**			
Business Area Owner	**R.Arness**			**S. Gass**			
Complete Initial Analysis in CSP	1/16/06	10/1/06	✓	1/16/06	10/1/06	✓	
Initial Analysis	3/16/06	7/1/06	✓	3/16/06	7/1/06	✓	7/18/06
Obtain Stakeholder Input on Interim Results (IPSAC)	7/1/06	7/25/06	✓	7/1/06	7/25/06	✓	7/25/2006
Complete Analysis and Prelim Report	7/1/06	11/30/06	✓	7/1/06	11/30/06	✓	11/1/2006
Obtain Stakeholder Input on Draft Report (IPSAC)	12/7/06	12/7/06	✓	12/7/06	12/7/06	✓	12/7/2006
Identification of Common Deliverability Impacts on System	12/8/06	12/20/06	✓	12/8/06	12/20/06	✓	12/22/06
Dynamic Schedules/Pseudo Ties	**Midwest ISO**			**PJM**			**Finish**
JCM Lead	**E.Skiba**			**C.Advena**			
Business Area Owner	**K.Sperry**			**C.Pacella**			
Develop System Requirements	1/31/06	2/28/06	✓	-	-		2/28/06
Modify Applications	4/1/06	9/15/06	✓	-	-		9/25/06
Conduct Testing	9/29/06	2/9/07	✓	-	-		2/20/2007
Implement Changes	2/12/07	2/16/07	✓	-	-		2/23/07
PJM Marginal Losses	**Midwest ISO**			**PJM**			**Finish**
JCM Lead	**E.Skiba**			**S.Bresler**			
Business Area Owner	**None**						
Stakeholder review	-	-		5/16/06	10/15/06	✓	8/3/06
Complete FERC Filings	-	-		10/15/06	1/15/07	✓	8/3/06
Develop System Requirements	-	-		10/15/06	1/15/07	✓	12/31/06
Modify Applications	-	-		1/15/07	3/15/07	✓	1/10/07
Conduct Testing	-	-		3/15/07	5/15/07	✓	5/15/2007
Implement Changes	-	-		5/15/07	6/1/07	✓	6/1/07
Central Location to View Both Ramp Viewers	**Midwest ISO**			**PJM**			**Finish**
JCM Lead	**E.Skiba**			**C.Advena**			
Business Area Owner	**N.Browning**			**C.Pacella**			
Develop Business Requirements	1/2/07	3/31/07	✓	1/2/07	3/31/07	✓	
Design Central Location and Select Appropriate Technology	3/1/07	5/15/07	✓	3/1/07	5/15/07	✓	5/7/07
Build and Test Central Location	10/1/07	12/21/07	✓	11/1/07	1/1/08	✓	
Provide Training and Implement Changes	12/12/07	1/14/08	✓	1/11/08	1/14/08	✓	
FTR Alignment	**Midwest ISO**			**PJM**			**Finish**
JCM Lead	**E. Skiba**			**S.Bresler**			
Business Area Owner	**S.Sonti**			**None**			
Analyze Product	1/17/06	3/28/06	✓	-	-		3/28/06
Stakeholder review	4/1/06	9/30/06	✓	-	-		9/12/06
Submit filing to FERC	1/29/07	1/29/07	✓	-	-		1/29/07
Develop Business Rules for Implementation	3/12/07	3/30/07	✓	-	-		3/30/07
Finalize Functional Requirements	4/2/07	4/27/07	✓	-	-		4/27/07
Capital Project Approval Process	5/15/07	8/31/07	✓	-	-		9/5/07
Design and Development	4/2/07	12/17/07	✓	-	-		12/17/07
Build and Test	9/19/07	2/22/08	✓	-	-		2/22/08
Initial ARR Registration	8/1/07	11/30/07	✓	-	-		11/30/07
Update Processes/Procedures	5/15/07	3/31/08	✓	-	-		3/31/08
Customer Training	6/1/07	5/1/08	✓	-	-		5/1/08
Cutover to Production - Phase 1	12/3/07	12/5/07	✓	-	-		2/26/08
Cutover to Production - Phase 2	2/6/08	2/26/08	✓	-	-		2/27/08
Cutover to Production - Phase 3	4/15/08	6/1/08	✓				6/1/2008

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Completed Initiatives

Activity/Milestone	Planned				Actual
	Start	Finish	Start	Finish	Joint

Require Further Analysis Initiatives Completed

Activity/Milestone	Planned				Actual
	Start	Finish	Start	Finish	Joint
Production Cost Study	**Midwest ISO**		**PJM**		**Finish**
JCM Lead	A.Adams		S.Bresler		
Business Area Owner	J.Lawhorn		J.Bastian		
Complete Study Approach	12/19/05	1/13/06	12/19/05	1/13/06	1/13/06
Perform Analysis	1/16/06	3/27/06	1/16/06	3/27/06	3/27/06
Produce Final Report	3/1/06	5/21/06	3/1/06	5/21/06	5/25/06
Provide Data to WPS	6/2/06	6/13/06	-	-	6/13/06
Common Time Zones - PJM Move to EST	**Midwest ISO**		**PJM**		**Finish**
JCM Lead	D.Taylor		M.Bryson		
Business Area Owner	M.Robinson		M.Radel		
Perform Analysis	-	-	1/1/06	6/30/06	3/30/06
Quantify Effort	-	-	7/1/06	9/30/06	3/30/06
Stakeholder Review	-	-	10/1/06	12/31/06	5/16/06
Decision Point on Cost Benefit Analysis	-	-		12/31/06	5/16/06
No Further Action for this initiative					5/16/06
Market Flow Threshold Assessment	**Midwest ISO**		**PJM**		**Finish**
JCM Lead	T.Mallinger		S. Bresler		
Business Area Owner	D. Zwergel		F. Koza		
Conduct Analysis	5/12/06	8/8/06	5/12/06	8/8/08	8/8/06
Develop Draft Recommendation	7/6/06	8/8/06	7/6/06	8/8/06	8/8/06
Review Recommendation with CMPWG	8/23/06	8/23/06	8/23/06	8/23/06	8/23/06
Review Recommendation with CMPC	9/1/06	9/12/06	9/1/06	9/12/06	9/13/06
Finalize Recommendation to ORS	9/8/06	9/13/06	9/8/06	9/13/06	9/18/06
Present Recommendation to the ORS	9/19/06	9/20/06	9/19/06	9/20/06	9/20/06
ORS Action on Recommendation	9/20/06	9/20/06	9/20/06	9/20/06	9/20/06
Submit SAR to NERC	9/20/06	11/10/06	9/20/06	11/10/06	11/10/06
Obtain Approval for 12-Month Field Test	11/21/06	12/14/06	11/21/06	12/14/06	12/14/06
Super-Regional Reserve Sharing	**Midwest ISO**		**PJM**		**Finish**
JCM Lead	E.Skiba		S.Bresler		
Business Area Owner	T.Volkmann				
Review Concept with Joint Stakeholders	1/22/07	1/22/07	1/22/07	1/22/07	
Alternative Border Pricing Point Calculation	**Midwest ISO**		**PJM**		**Finish**
JCM Lead	T.Mallinger		S.Bresler		
Business Area Owner	P.Gribik		M.Gilrain		
Perform Analysis	4/1/06	8/14/06	4/1/06	8/14/06	3/12/07
Identify Changes	7/1/06	9/30/06	7/1/06	9/30/06	N/A
Stakeholder Review	10/1/06	6/1/07	10/1/06	6/1/07	6/1/07
Decision Point on Cost Benefit Analysis	-	6/1/07	-	6/1/07	6/1/07

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Completed Initiatives

Activity/Milestone	Planned				Actual
	Start	Finish	Start	Finish	Joint
Investigate Loop Flow Across Footprint	**Midwest ISO**		**PJM**		**Finish**
JCM Lead	**T.Mallinger**		**C.Advena**		
Business Area Owner			**S.Williams**		
Obtain Tag Data	5/12/06	7/31/06	5/12/06	7/31/06	
Obtain Midwest ISO and PJM Market Flow Data	7/24/06	9/1/06	7/24/06	9/1/06	9/1/06
Obtain Non-Market Gen-to-Load Data	8/15/06	9/15/06	8/15/06	9/15/06	
Conduct Analysis - Tag Data	8/15/06	9/15/06	8/15/06	9/15/06	10/31/06
Conduct Analysis - Market Flow Data	8/15/06	2/28/07	8/15/06	2/28/07	
Quantify Contributors to Loop Flows on Selected Interfaces	12/1/07	2/28/07	12/1/07	2/28/07	
Generate Final Loop Flow Report for Selected Interfaces	3/1/07	5/25/07	3/1/07	5/1/07	5/25/07
Identify Next Steps	4/2/07	6/1/07	4/2/07	6/1/07	6/1/07
Outage Coordination	**Midwest ISO**		**PJM**		**Finish**
JCM Lead	**E.Skiba**		**C.Advena**		
Business Area Owner	**J.Brown**		**W. Harm**		
Develop Inter-Regional Outage Coordination White Paper	9/1/06	4/10/07	9/1/06	4/10/07	4/5/07
Conduct Internal RTO Reviews	2/15/07	5/1/07	tbd	tbd	
Conduct Stakeholder Reviews	3/24/07	3/24/07	tbd	tbd	
Implement Inter-Regional Outage Coordination White Paper	6/1/07	6/30/07	tbd	tbd	
Market Flow Threshold Reported to IDC	**Midwest ISO**		**PJM**		**Finish**
JCM Lead	**T.Mallinger**		**S. Bresler**		
Business Area Owner	**D. Zwergel**		**F. Koza**		
Develop Detailed Project Plan	1/29/07	2/14/07	2/1/07	4/24/07	4/24/07
Vendor Requirement Specifications	12/1/06	1/31/07	-	-	1/31/07
System development	12/21/06	10/15/07	2/1/07	4/26/07	10/1/07
Test System Changes	3/29/07	10/31/07	4/26/07	5/18/07	10/31/07
Mock Production Run	5/23/07	5/23/07	5/23/07	5/23/07	5/23/07
Cutover to Production	11/1/07	11/1/07	5/23/07	5/31/07	11/1/07